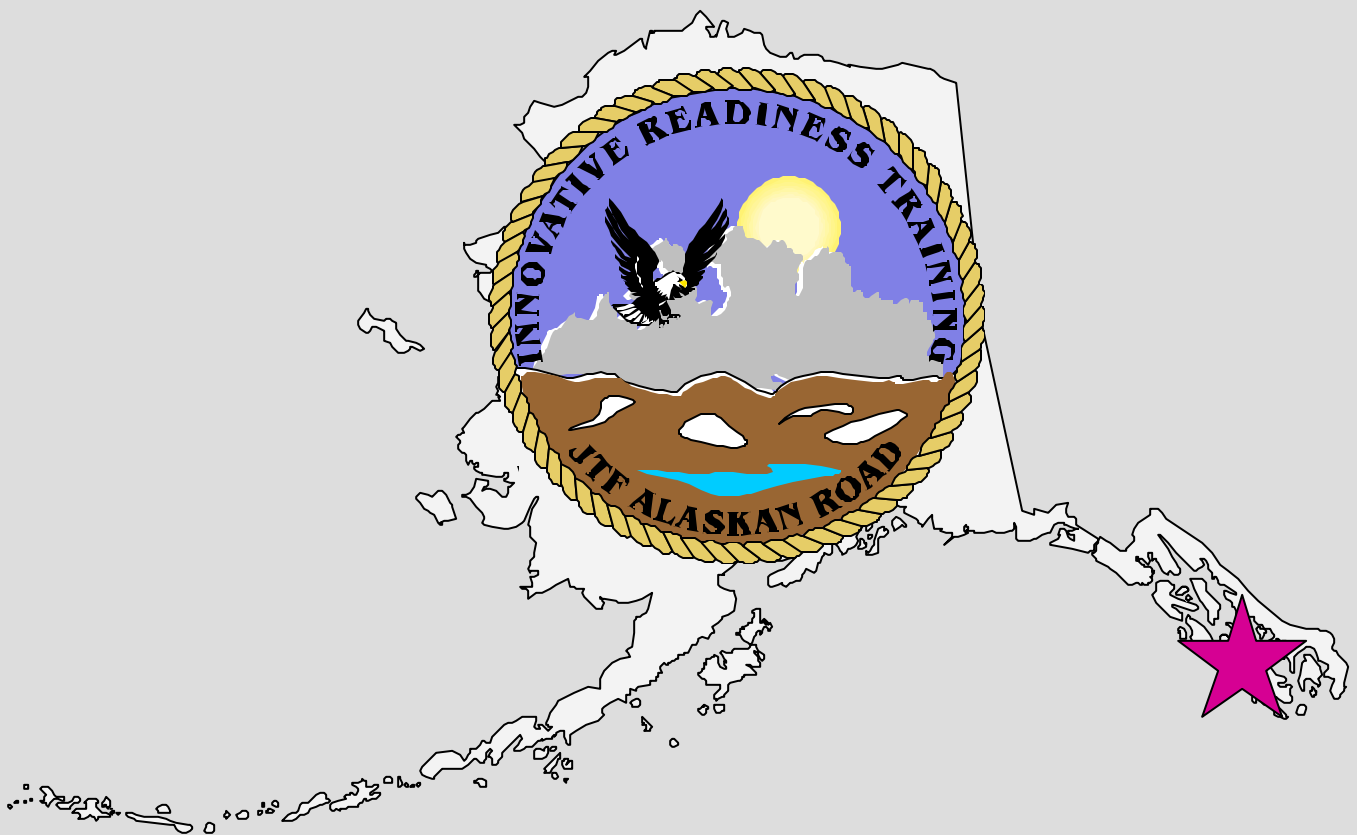


# **COMMANDER JOINT FORCE ENGINEERING TASK FORCE**

## **OPERATION ALASKAN ROAD**



**OPERATIONS ORDER  
5250-03**

**1 FEBRUARY 2003**

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HEADQUARTERS, JFECC ALASKAN ROAD  
KANSAS CITY ARMORY, MISSOURI 64129

LETTER OF TRANSMITTAL TO CJFECC OPERATION ORDER 5250-03

1. CJFECC Alaskan Road Operation Order 5250-03 provides the military support to the Metlakatla Indian Community Walden Point Road Project under direction of Commander, Joint Task Force (CJTF) Alaskan Road and the auspices of the Innovative Readiness Training Program administered by the Assistant Secretary of Defense for Reserve Affairs.
2. CJFECC Alaskan Road Operation Order 5250-03 is effective upon receipt for planning and as directed for execution.
3. The CJFECC Alaskan Road Operation Order 5250-03 is coordinated with the CJTF Alaskan Road OPORD 5250-03.

EDMUND T BECKETTE  
BG, EN, MOARNG  
Commander, JFECC

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HEADQUARTERS, JFECC ALASKAN ROAD  
KANSAS CITY ARMORY, MISSOURI 64129

RECORD OF CHANGES TO CJFECC OPERATION ORDER 5250-03

1. The long title of this plan is CJFECC Operation Alaskan Road, Operation Order 5250-03.  
The short title is CJFECC Operation Order 5250-03.
2. This document is unclassified.

RECORD OF CHANGES

CHANGE NUMBER	COPY NUMBER	DATE OF CHANGE	DATE POSTED	POSTED BY

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CJFECC ALASKAN ROAD OPORD 5250-03  
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KANSAS CITY ARMORY, MISSOURI 64129**

CJFECC ALASKAN ROAD OPORD 5250-03  
Basic Plan

- References:
- a. Environmental Assessment (EA), 18 Jul 97, Subject: Bureau of Indian Affairs, U.S. Department of the Interior, Finding of No Significant Impact (FONSI).
  - b. Message, DTG 16231Z JUL 97, Subject: CJTF Execute Order.
  - c. CJTF Alaskan Road Operation Order 5250-03, Headquarters JTF Alaskan Road, Elmendorf AFB, AK.
  - d. Map: edition 1-AMS; series Q701; Ketchikan A-5 and B-5, Alaska: sheets 9431 I and 9431 II.
  - e. Memorandum of Agreement Among the United States Pacific Command, the United States Alaskan Command, the Metlakatla Indian Community, the Bureau of Indian Affairs, the Federal Highway Administration, the Alaska Department of Transportation and Public Facilities, and the Alaska National Guard Regarding the Innovative Readiness Training Opportunities on the Annette Island Reserve, Alaska, dated 29 November 00.
  - f. Supplemental Memorandum of Agreement Between Alaskan Command and Metlakatla Indian Community regarding waiver of Metlakatla Law and Order Code, dated 19 April 01
  - g. Winter Operations MOI, 23 Oct 02.

Time zone used throughout the order: Alaska Local

Task Organization: See Annex A.

1. SITUATION: Annette Island in Southeast Alaska is a federally recognized Indian Reservation inhabited and owned in its entirety by the Metlakatla Indian Community (MIC). The MIC developed the Walden Point Road Project, also referred to as the Metlakatla-Ketchikan Transportation corridor (MKTC), for the purpose of building a road. The proposed road is approximately 14.8 miles long, from the village of Metlakatla to the proposed site of the new ferry terminal. The MIC has requested military support for this project under the provisions of the Innovative Readiness Training (IRT) Program specified in Title 10 USC, Section 2012. The Office of the Assistant Secretary of Defense for Reserve Affairs (ASD/RA) has approved military support for this project because of its opportunities for warfighting training.

Commander, Pacific (USPACOM) tasked Commander, Alaskan Command (COMALCOM) to establish JTF Alaskan Road and execute this project under the provision of the IRT Program. USPACOM designated COMALCOM as CJTF Alaskan Road. CJTF Alaskan Road has established a Joint Force Engineer Component Command (JFECC) to serve as the tactical level command. The Commander, Joint Force Engineer Component Command (CJFECC) is doctrinally analogous to the Commander of a Joint Force Air, Land, or Maritime Component Command. The CJFECC exercises tactical level command over all construction training and logistics support training operations.

a. Enemy Forces. Not applicable.

b. Terrain. The Joint Operations Area (JOA) is defined as Annette Island, Alaska (5513N13126W) and contiguous waters out to 3,000 feet, Ketchikan, AK, and the transportation corridor between Annette Island and Ketchikan. The Ketchikan International Airport, located on Gravina Island across the Tongass Channel from Ketchikan, is C5-A capable and is located approximately 8 nautical miles from the Wy Wuh Training Site/Base Camp.

c. Weather. The JOA location in southeast Alaska is in zone 6 with mild summers and cold winters (70-14 degrees Fahrenheit). During the winter months of 1997-98, winds were recorded up to 140 miles per hour at the National Weather Service Station in Metlakatla on Annette Island. Severe weather with high winds and high seas is prevalent during the winter months of Nov-Feb. This limitation restricts the operational construction season schedule of JTF Alaskan Road to Mar-Oct. During the construction season, severe weather may delay service support operations off island, but it is not a significant factor affecting construction operations on the island.

d. Friendly Forces. The Walden Point Road Project is an interagency supported ASD/RA Innovative Readiness Training project. ASD/RA requires a Memorandum of Agreement (MOA) signed by all participants in the IRT project. The following are signatories to the MOA for the Walden Point Road IRT project:

Department of Defense (DOD)  
Metlakatla Indian Community (MIC)  
Bureau of Indian Affairs (BIA)  
Alaska Department of Transportation and Public Facilities (AK DOT&PF)  
Federal Highway Administration (FHWA)  
Alaska National Guard (AKNG)

(1) STARC, Missouri Army National Guard (MO ARNG), provides JFECC Primary/Support Staff personnel, logistical support, and technical expertise to the CJFECC for construction training operations on Annette Island through the 35th Engineer Brigade (Corps) and the 35th Infantry Division Support Command.

(2) STARC, Alaska Army National Guard (AK ARNG) provides logistical support as requested, qualified personnel to serve on the duration staff, and a designated portion of the Armory in Ketchikan to serve as an Intermediate Staging Base (ISB).

(3) Director for Logistics, Fort Richardson, Alaska (DOL FRA), provides support IAW an Interservice Support Agreement. This might include oversight assistance for the Camp Wy Wuh Training Site dining facility for the purposes of accounting, subsistence inventory, menu planning, and subsistence requisitions. DOL FRA is also the main supply point for JTF Alaskan Road requisitions of MILSPEC and GSA materiel.

(4) Director for Logistics, Fort Lewis Washington (DOL FLW) is the secondary supply point for JTF Alaskan Road requisitions for MILSPEC and GSA materiel.

(5) 3rd Contracting Squadron, Elmendorf Air Force Base, Alaska provides contractual services for JTF Alaskan Road services, supplies, and materiel.

(6) US Coast Guard Integrated Support Command (ISC), Ketchikan, Alaska provides limited support to the JFECC as outlined in an inter-service support agreement. Limited support will include medical clinic support, water transportation support, vessel maintenance support, and the use of the Army/Air Force Exchange Service.

(7) USPACOM designates COMALCOM as CJTF Alaskan Road and directs CJTF to conduct military training in support of the Metlakatla Indian Community (MIC) project to construct a road on Annette Island between the village of Metlakatla and the proposed ferry terminal.

e. Legal Considerations.

(1) CJCS Standing Rules of Engagement (SROE) apply.

(2) Operation Alaskan Road will comply with Title 10 USC Section 2012. Military forces will accomplish only tasks that constitute valid military training.

(3) The obligations and limitations of military support to the Walden Point Road project are described in a Memorandum of Agreement (MOA) (Refs e and f) between the MIC and all federal and state agencies participating in this project.

(4) As a federally recognized Indian Tribe, the MIC has promulgated laws applicable to all persons on their reservation. However, DoD has agreed (Ref. (e)) to comply with specific tribal laws, which have not been specifically waived (Ref (f)). The JTF Commander has issued orders requiring compliance with those tribal laws that are not waived.

(a) As a sovereign entity, the Metlakatla Indian Community, through its governing body the Annette Island Reserve Council, has established laws governing access to Annette Island. Under the terms and conditions of the MOA, JTF Alaskan Road complies with those laws by keeping the MIC informed of all military personnel on Annette Island participating in Operation Alaskan Road.

(b) Therefore, all deployments, TDY assignments, command visits, civilian VIP/DV visits, and military-hosted media visits must be approved through JTF Alaskan Road/Joint Operations Center (see paragraph 3.c.(3) for approval procedures).

(5) The MIC agrees it has no jurisdiction over non-Indians and Indian members of military units for criminal offenses committed on the Annette Islands Reserve, and to waive any jurisdiction it may have over military members for civil matters (see MOA). However, nothing in the referenced agreement limits or precludes the applicability of the laws of the State of Alaska or the UCMJ.

f. CJTF Mission. During 2003, COMALCOM conducts joint training, under the provisions of the IRT program, that supports the Metlakatla Indian Community project to construct a road on Annette Island between the village of Metlakatla (5507N13134W) and the proposed ferry terminal (5516N13133W) at Annette Bay.

g. CJTF Endstate. The desired endstate is safe, valid joint training for all participating units that support construction of the road on Annette Island.

h. CJTF Commander's Intent. I intend to conduct effective and safe valid joint training that provides military support to the construction of a road on Annette Island under the provisions of the Innovative Readiness Training program. Force protection and safety are essential components to mission accomplishment and should be stressed and emphasized at all times. Environmental stewardship is another component that is essential to this operation and requires our diligence and attention.

i. Attachments and detachments. See Annex A.

2. **MISSION**. CJFECC executes joint training in FY03 on Annette Island, Alaska and vicinity to conduct and support road construction operations from station 3+600 to station 23+000 of the Metlakatla Indian Community, Walden Point Road Project.

3. **EXECUTION**. Operation Alaskan Road will be conducted as a military operation other than war (MOOTW) on Annette Island, Alaska with duration of approximately ten years. FY03 is the seventh year of the project and the sixth year of road construction training operations. Military forces are made available to the JFECC through the deployments of rotational tactical construction and logistics support units to Annette Island. Construction and logistics support units are recruited throughout the current training year for participation in future operations. JFECC rotational units are comprised of active and reserve components and include participants from all service branches. All rotational unit deployments are in support of the Walden Point Road construction training operations. Base camp support, equipment maintenance, and construction tasks are coordinated through and facilitated by the JFECC duration staff. The JFECC duration staff is comprised of two components - a primary staff and a support staff. The primary staff provides the traditional joint staff functions (J1 / J3 / J4) and provides the training oversight for the CJFECC. The support staff provides all base camp and maintenance facility functions and conducts the construction and logistics support training.

CJFECC Intent:

- Provide a safe and challenging joint training opportunity for all services and components.
- Provide a favorable impression of U.S. military forces to the local community.

- Provide a quality construction product.
  - Improve Metlakatla's quality of life through our partnership effort.
  - Force Protection, to include safety, is an essential component of effective mission accomplishment.
- a. Concept of Operations. See Annex C. There are five phases to FY03 construction training operations.

(1) Winter Maintenance (11 Jan - O/A 9 Mar 03): This phase of operations begins with the deployment of the JFECC support staff advance party (ADVON). The ADVON will prepare the Wy Wuh Training Site/Base Camp and maintenance facility for full-scale construction and logistical support training operations. There will be four separate maintenance unit deployments during this phase to conduct scheduled and unscheduled maintenance on the JFECC pre-positioned equipment pool. Also included in this phase is the deployment of boat transportation personnel to prepare the three LCM8 landing craft for FY03 operations.

(2) Mobilization Operations. Phase 2 (O/A 10 Mar 03 - 18 Apr 03): The base camp and maintenance facility will be prepared to support full-scale construction training operations. Construction equipment will be positioned and maintained.

(3) Training Operations. Phase 3 (19 Apr 03 - 6 Sep 03): During this phase, tactical units will deploy on a rotational schedule to conduct Mission Essential Task List (METL) training operations. These operations will result in the construction of the Walden Point Road Project. Additionally, these units will provide logistical and transportation support to the JFECC while deployed to Annette Island. Rotational construction and logistical support units deploy to the JOA beginning 19 Apr 03. Unit deployments are scheduled in two to eight week rotations through 6 Sept 03. The goals of FY03 horizontal construction training are: clearing and grubbing, drilling and blasting, earth movement and haul operations, culvert emplacement, HAZMAT/spill response training, and construct road between stations 3+600 to station 23+000. The total number of military personnel consistently present on Annette Island will be between 250-270. The FY03 logistics support training tasks include: deployment/redeployment; transportation of equipment and personnel; maintenance operations; unit re-supply; water purification; medical support; chaplain support; food service support; communications support; and administrative support.

(4) Demobilization Operations. Phase 4 (7 Sep 03 - 29 Sep 03) This phase begins after the last scheduled rotational unit has redeployed to home station. During the initial stage of this phase, the JFECC Rear Party will conduct the following tasks: conduct and complete technical inspections (TI)/winterization of military construction equipment and vehicles, redeploy and conduct a joint inspection of leased equipment, perform winterization and closure of Wy Wuh Training Site/Base Camp and the Hemlock Bay maintenance facility, conduct and complete an inventory of all supplies and equipment, and store LCM8 watercraft. O/A 18 Sept 03 the JFECC Rear Party will redeploy to

home station at the Missouri Army National Guard armory in Kansas City, MO to prepare for FY04 operations.

(5) Stand Down Operations (1 Oct - O/A 11 Jan 04): Security will consist of temporary billeting of deployed maintenance personnel, and frequent, random site checks and inventories. Reports will be issued periodically concerning the status of the facilities and deployed equipment. A four service member cell located at the Ketchikan Armory ISB will conduct on-island passive security, receive FY04 supplies/material, and monitor all JFECC equipment staged in Ketchikan. The JFECC planning cell prepares for FY04 operations at the Missouri Army National Guard armory in Kansas City, MO. In Jan 04, the JFECC primary and support staff personnel begin the hiring process and the FY04 operations plan is finalized.

b. Scheme of Operations.

(1) Tasks to Construction Units.

(a) STB C/84 (-) USARK USA: (19 Apr – 3 May 03)

Deploy/Redeploy an engineer element of 81 military personnel in support of JTF AR.

1. Conduct road construction training in vicinity of station 4+000 to 18+000 to include “pioneer “ road construction between stations 17+000 to station 18+000. Load and haul 3,000 cyds of embankment daily or 30,000 cyds during the rotation.

2. Fill and grade shot rock to within 30mm of subgrade between station 8+000 - 9+000 to include ditch and slope definition.

3. Upgrade log road between base camp and Hemlock Bay to include log road guard rail construction, ditch improvements and clearing existing culverts.

4. Install two CMP culverts. Exact size and location TBD.

5 Task organize according to JFECC engineer TDA requirements.

(b) 367<sup>th</sup> ENGINEER BN (-) WI USAR : (03 May – 17 May 03)

Deploy/Redeploy an engineer element of 81 military personnel in support of JTF AR.

1 Conduct road construction training in the vicinity between stations 4+000 to 19+000 to include “pioneer” road construction between stations 18+000 to station 19+000. Load and haul 3,000 cyds of embankment daily or 30,000 cyds during the rotation.

2 Fill and grade shot rock to within 30mm of subgrade between station 7+000 and 8+000 to include ditch and slope definition.

3 Upgrade log road between base camp and Hemlock Bay to include log road guard rail construction, ditch improvements and clearing existing culverts.

4. Install two CMP culverts. Exact size and location TBD.

5 Task organize according to JFECC engineer TDA requirements.

(c) 220<sup>th</sup> ENGINEER CO (-) (CSE) MOARNG: (17 May – 31 May 03)

Deploy/Redeploy an engineer element of 85 military personnel in support of JTF

1 Conduct road construction training vicinity station 4+000 to station 20+000 to include “pioneer” road construction between stations 19+000 to 20+000. Load and haul 3,000 cyds of embankment daily or 27,000 cyds during the rotation.

2 Install 3 CMP culverts. Exact size and location TBD.

3 Fill and grade shot rock to within 30mm of subgrade between stations 7+000 and 8+000 (finish) and begin “finish grading” operations between stations 4+000 and 5+000.

4 Task organize according to JFECC engineer TDA requirements.

(d) 1313th ENGINEER BATTALION (-) INARNG: (31 May – 14 Jun 03)

Deploy/Redeploy an engineer element of 85 military personnel in support of JTF AR.

1 Conduct road construction training in the vicinity of station 4+000 to 20+000 to include “pioneer road” construction between stations 19+000 to 20+000. Load and haul 3,680 cyds of embankment daily or 36,800 cyds during the rotation.

2 Install culvert (CMP) pipe (3) as road construction brought to grade between stations 12+000 to 13+000.

3 Fill and grade shot rock to within 30mm of subgrade between stations 4+000 and 5+000 to include slope and ditch definition.

4 Task organize according to JFECC engineer TDA requirements.

(e) 84<sup>th</sup> ENGINEER BN (-) USA HAWAII: (18 Mar – 16 Sep 03)

Deploy an engineer element of 27 military personnel in support of JTF AR.

- 1 Receive and conduct training on the operation and maintenance of rock drill equipment 19 Mar - 19 Apr 03.
- 2 Conduct rock drill and blasting training operations in the vicinity of 3+970 to 19+980.
- 3 Redeploy twenty (20) soldiers to home station on 14 Jun 03.
- 4 Task organize according to JFECC engineer TDA requirements.
- 5 Conduct drilling and blasting training to SEABEES of NMCB-5 starting 4 Jun 03.
- 6 Continue drilling and blasting operations between stations 5+980 to 20+640.
- 7 Redeploy seven (7) soldiers to home station on 16 Sep 03.

(f) NMCB 5 (-) USN: ( 03 Jun - 16 Sept 03)

Deploy an engineer element of 20 SEABEES in support of JTF AR.

- 1 Deploy ten personnel to JOA on 03 Jun 03 to receive and conduct training on the operation and maintenance of rock drill equipment.
- 2 Deploy ten personnel to JOA on 14 Jun 03.
- 3 Conduct rock drill and blasting training operations in the vicinity of 5+980 to 21+000.
- 4 Task organize according to JFECC engineer TDA requirements.
- 5 Redeploy twenty (20) SEABEES to home station on 16 Sep.

(g) 411<sup>th</sup> ENGINEER COMPANY (-) USAR HAWAII: (14 Jun – 28 Jun 03)

Deploy/Redeploy an engineer element of 75 soldiers in support of JTF AR

- 1 Conduct road construction training operations in the vicinity of station 4+000 to 21+000 to include “pioneer road” construction between stations 20+000 to 21+000. Load and haul 4,020 cyds of embankment daily or 40,200 cyds.
- 2 Install culvert (CMP) pipe (4) as road construction is brought to grade in the vicinity of station 12+000 to 14+000. Exact size and location TBD.
- 3 Fill and grade shot rock to within 30mm of subgrade between station 4+000 and 5+000 (finish) and station 9+000 to 10+000.
- 4 Task organize according to JFECC engineer TDA requirements.

(h) 875<sup>th</sup> ENGINEER BN ARARNG: (28 Jun – 9 Aug 03)

Deploy/Redeploy three engineer elements of 85 military personnel in support of JTF AR IAW the following schedule: 28 Jun 03 – 12 Jul 03, 12 Jul 03 – 26 Jul 03 and 26 Jul 03 – 9 Aug 03 in support of JTF AR.

1 Conduct road construction training operations in the vicinity of station 4+000 to 22+000 to include “pioneer road” construction between stations 20+000 to vicinity of 22+000. Load and haul 4,136 cyds of embankment daily or 115,800 cyds combined for the three rotations.

2 Install culvert (CMP) pipe (9) as road construction is brought to grade in the vicinity of station 10+000 to 16+000. Exact size and location TBD.

3 Fill and grade shot rock to within 30mm of subgrade between station 5+000 and 7+000 to include slope and ditch definition.

4 Task organize according to JFECC engineer TDA requirements.

(i) 367<sup>th</sup> ENGINEER BN (-) WI USAR : (9 Aug – 23 Aug 03).

Deploy/Redeploy one engineer element of 85 military personnel in support of JTF AR.

1 Conduct road construction training operations in the vicinity of station 10+000 to 22+000 to include “pioneer road” construction between stations 21+000 and 22+000. Load and haul 4,140 cyds of embankment daily or 41,400 cyds.

2 Install culvert (CMP) pipe (3) as road construction is brought to grade in the vicinity of station 14+000 to 15+000.

3 Fill and grade shot rock to within 30mm of subgrade between station 10+000 and 11+000 to include slope and ditch definition.

5 Task organize according to JFECC engineer TDA requirements.

(j) To be determined (23 Aug – 6 Sep 03)

Deploy/Redeploy one engineer element of 85 soldiers in support of JTF AR.

1 Conduct road construction training operations in the vicinity of station 10+000 to 23+000 to include “pioneer road” construction between stations 22+000 and 23+000. Load and haul 4,133 cyds of embankment daily or 37,200 cyds.

2 Install culvert (CMP) pipe (3) as road construction is brought to grade in the vicinity of station 15+000 to 16+000.

3 Fill and grade shot rock to within 30mm of subgrade between station 11+000 and 12+000 to include slope and ditch definition.

5 Task organize according to JFECC engineer TDA requirements.

(2) Tasks to Service Support Units.

(a) 4FSSG, MARINE FORCES RESERVE: (12 Jan – 6 Apr 02)

1 Deploy/Redeploy a maintenance element of fifteen military personnel (14 marine mechanics and one corpsman) on 11 Jan – 19 Apr 03 in support of JTF AR. IAW the following schedule:

11 Jan – 25 Jan 03

25 Jan – 08 Feb 03

08 Feb - 22 Feb 03

22 Feb - 08 Mar 03

08 Mar - 22 Mar 03

22 Mar – 05 Apr 03

5 Apr – 19 Apr 03

2 Conduct scheduled maintenance and repair of all equipment stationed on Annette Island to ensure equipment readiness for FY03 construction training season.

3 Assist in staging of all construction equipment.

5 Task organize IAW JFECC maintenance TDA requirements, Winter Operations, and Start-Up MOI, see Annex C, Appendix 3.

(b) 98<sup>th</sup> MAINTENANCE COMPANY USARK USA: (8 Mar - 6 Sep 03)

1 Deploy/Redeploy a maintenance element of 7 service members on 8 Mar – 5 Apr 03 in support of JTF AR.

2 Deploy/Redeploy a maintenance element of nine (6) service members on 5 Apr – 19 Apr 03 in support of JTF AR.

3 Deploy/Redeploy a maintenance element of nine (9) service members on 19 Apr – 6 Sep 03 in support of JTF AR.

4 Conduct scheduled maintenance and repair of all equipment stationed on Annette Island to ensure equipment readiness for FY03 construction training season.

5 Task organize IAW JFECC maintenance TDA requirements and Winter Operations and Start-Up MOI

6 Assist in staging of all construction equipment.

(c) 4FSSG, MARINE FORCES RESERVE: (05 Apr – 31 May 03).

1 Deploy/Redeploy a water purification element of 2 Marines in support of JTF AR. IAW the following schedule:

05 Apr – 19 Apr 03  
19 Apr – 03 May 03  
03 May – 17 May 03  
17 May – 31 May 03

2 Conduct water purification operations.

3 Task organize IAW JFECC maintenance TDA requirements.

(d) NAVAL SURFACE RESERVE FORCES, NEW ORLEANS, LA: (11 Jan – 20 Sep 03) Provide medical teams in support of JTF AR in accordance with the following schedule:

<u>1</u>	11 Jan – 25 Jan	1 Corpsman*
<u>2</u>	25 Jan – 8 Feb	1 Corpsman*
<u>3</u>	8 Feb – 22 Feb	1 Corpsman*
<u>4</u>	22 Feb – 8 Mar	1 Corpsman*
<u>5</u>	8 Mar – 22 Mar	1 Corpsman*
<u>6</u>	22 Mar – 5 Apr	1 PA/Doctor, 1 Corpsman*
<u>7</u>	5 Apr – 19 Apr	1 PA/Doctor, 1 Corpsman
<u>8</u>	19 Apr - 6 Sep	1 PA/Doctor, 5 Corpsman **
<u>9</u>	6 Sep – 20 Sep	1 PA/Doctor, 5 Corpsman

\* Support USMCR maintenance Rotations

\*\* Two-week rotations.

(e) 1098<sup>TH</sup>/7<sup>th</sup> TRANS USA: (8 Mar – 27 Sep 03)

Deploy/Redeploy LCM 8 boat crews of 11 service personnel in support of JTF AR on 1 Mar 03 - 21 Sep 03. Rotations to the JAO will start on 1 Mar with the following rotational dates: 15 Mar, 29 Mar, 12 Apr, 26 Apr, 10 May, 24 May, 7 Jun, 21 Jun, 5 Jul, 19 Jul, 2 Aug, 16 Aug, 30 Aug, and 13 Sep.

- 1 Support the JFECC in the launching of the LCM8's. Execute launching of three LCM-8's one week apart starting with having the first LCM8 in the water and operational NLT 9 Mar.
- 2 Execute watercraft operations IAW established SOP.
- 3 Provide transportation between Annette Island and Ketchikan.
- 4 LCM-8 shut down and winterization operation procedures and timeline will be addressed in the Base Camp Closure Plan TBP later.
5. Task organize IAW JFECC boat operations, maintenance and logistical support TDA requirements.

(j) JFECC ADVON: (8 Mar - 18 Mar 03)

Deploy ADVON to Annette Island and prepare Camp Wy Wuh Training Site and Hemlock Bay maintenance facility for FY03 operations.

- 1 Receive, inventory, transport, and store all material and supplies.
- 2 Supervise maintenance operations.
- 3 Execute operations IAW Winter MOI dated 23 Oct 2002.
- 4 Coordinate with JTF staff and verify that all service contracts are in place.
- 5 Prepare for the arrival of the JFECC Main Body on 18 Mar 03.

(k) 35th DISCOM (MO ARNG): (19 Apr - 6 Sept 03)

Deploy/Redeploy a logistics support element of 9 military personnel for two week annual training starting 19 Apr –6 Sep 03. The support elements will include the following MOS's by paragraph and line number:

420-04	92Y CL II AND IV ACCT SPEC
440-13	44E MACHINIST
450-06	63S HVY WHL VEHICLE MECHANIC
450-07	63S HVY WHL VEHICLE MECHANIC
450-08	63S HVY WHL VEHICLE MECHANIC
450-09	63S HVY WHL VEHICLE MECHANIC
450-10	63S HVY WHL VEHICLE MECHANIC
450-13	52D PWR GENERATOR REPAIRER
450-03	92A REPAIR PARTS SPECIALIST

- 1 Coordinate for additional logistics support as required in support JTF AR.
- 2 Support Base Camp Opening and establishing ROWPU site by providing 3 ROWPU personnel (1 mechanic, 2 operators) 8 Mar – 4 Apr 03.

3 Support Base Camp Closing Operations by providing three ROWPU personnel (1 mechanic, 2 operators) 6 Sep - 20 Sep 03. Prepare ROWPU equipment for shutdown and winterization.

(l) BULK FUELERS USMCR – (8 Mar – 20 Sep 03)

Deploy/Redeploy bulk fuel team of eight (8) Marines and equipment in support of JTF AR on 8 Mar 03 – 22 Mar 03.

Deploy/Redeploy bulk fuel team of six (6) Marines in support of JTF AR on 22 Mar – 6 Sep 03.

Deploy/Redeploy bulk fuel team of eight (8) marines in support of JTF AR on 6 Sep 03 – 20 Sep 03 in support of JTF AR.

1 Install the 40 bulk fuel system to receive fuel barge delivery at Hemlock Bay NLT 20 Mar 03.

2 Conduct spill response training and drills prior to commencement of refueling operations.

3 Conduct fueling operations from 20 Mar – o/n 13 Sep 03.

4 Strike, pack and ship bulk fuel equipment and material to owning unit NLT 18 Sep 03.

(m) 854<sup>th</sup> QM SDARNG: (31 May 03 – 12 Jul 03)

Deploy/Redeploy an element of 2 soldiers to conduct ROWPU operations in support of JTF AR for the following rotations:

31 May 03 – 14 Jun 03

14 Jun 03 – 28 Jun 03

28 Jun 03 – 12 Jul 03

1 Conduct water purification operations IAW JFECC operating procedures.

2 Task organize IAW JFECC water purification requirements, maintenance and logistic support TDA requirements.

(n) 348<sup>th</sup> QM USAR: (12 Jul – 6 Sep 03).

Deploy/Redeploy an element of 2 soldiers to conduct ROWPU operations in support of JTF AR for the following rotations:

12 Jul 03 – 26 Jul 03

26 Jul 03 – 09 Aug 03

09 Aug 03 – 23 Aug 03

23 Aug 03 – 06 Sep 03

1 Conduct water purification operations IAW JFECC operating procedures.

2 Task organize IAW JFECC water purification requirements, maintenance and logistic support TDA requirements.

(o) 5<sup>th</sup> ENGINEER BN USA: (22 Mar 03 – 20 Sep 03).

Deploy/Redeploy two engineer elements of 8 soldiers to support construction operations in support of JTF AR on the following dates: 22 Mar 03 – 14 Jun 03 and 28 Jun 03 – 20 Sep 03.

c. Coordinating Instructions.

(1) This OPORD is effective for planning upon receipt and effective for execution.

(2) All task organized deployments and trips to Annette Island will be approved through JTF/JOC.

(3) Military organizations desiring to invite civilian DVs/VIPs and media to Annette Island must submit a request for approval in writing to the JTF/JOC at least 21 days prior to the requested date of visit. Limited billeting space at the base camp may preclude visits by large delegations to Annette Island during the construction season. The Alaska Army National Guard Armory in Ketchikan provides billeting to Operation Alaskan Road personnel on a contingency basis only and is not approved for billeting for non-military and non-DOD civilians. JTF will normally fund one command visit consisting of two personnel.

(4) Rotational units will task organize personnel according to the JFECC construction and logistics support TDA requirements.

(5) Rotational units will comply with construction and logistics support operational requirements as outlined in all annexes of this OPORD.

(6) CJFECC exercises OPCON over units deployed into the JOA. OPCON of deploying units transfers to CJTF Alaskan Road upon arrival of the unit at the port of debarkation within the JOA. OPCON of deploying units reverts to the commander of the parent organization on redeployment when the unit departs the JOA.

(7) Rotational units will conform to all stated requirements of the JFECC mobilization and deployment procedures.

(8) Specific amendments/changes to this OPORD will be disseminated by Fragmentary Order.

(9) Greenwich Mean Time (ZULU (Z) time zone) will be the universal time for all operations. Local time (Local Annette Island time + 8 hours (365 days a year)) will be utilized when necessary for further clarity.

(10) All construction supervisors (NCO/Officers) must be familiar with the Federal Highway Administration (FHWA) construction specifications for the Walden Point Road upon deployment. These specifications describe the standards to which the roadway will be constructed. Units will utilize the specifications to construct the road safely and to the required standard. The final results must meet the Federal Highway Bureau (FHB FP-96). The appropriate FHWA construction specifications are included within the JFECC Construction SOP. The JFECC Construction SOP will be issued to the units prior to their deployment to the JOA.

(11) All rotational engineer unit commanders are responsible for quality control and quality assurance. All work will be IAW project plans and designs. Deviation from the plans and designs requires approval by the CJFECC or his delegated representative.

(12) All rotational unit transportation requirements will be coordinated by ALCOM JTF AR J4 Transportation POC, CPT Blanchard at commercial: (907) 552-8606.

(13) All rotational construction units are authorized advance parties (ADVON) to the JTF AR JOA four (4) days prior to unit deployments. The parent unit will fund all construction unit ADVONs. All rotational units will coordinate ADVON requirements with the JFECC J3.

(14) All rotational units are required to provide a closing report NLT the last Thursday prior to redeployment to home station.

(15) All rotational units are required to submit to JFECC J3 their proposed lists of collective tasks to be trained NLT 30 days prior to deployment.

(16) Commanders are required to submit a final AAR to the JFECC prior to redeployment.

(17) Task organize IAW JFECC construction and logistics TDA requirements.

#### 4. SERVICE SUPPORT.

a. Concept of Support. The JFECC is responsible for the execution of all CSS operations throughout all phases of road construction training operations in the vicinity of Annette Island, to include unit movement requirements. JFECC will prioritize and direct all CSS efforts for rotational construction and logistics support units.

(1) To accommodate for this shortcoming, JTF with the aid of USPACOM will provide all logistics support. CJTF Alaskan Road will coordinate combat service support for the JFECC, primarily through supply systems and the establishment of contracts.

(2) In order to sustain and support military forces on Annette Island, the JTF has established a base camp at the site of the old log sort yard at Annette Bay. This base camp, named the Wy Wuh Training Site, will provide all billeting, messing, laundry, and communications support, and some MWR support for JFECC and deployed unit personnel.

(3) Deploying units will be in field conditions and will draw equipment from the prepositioned pool for use during the duration of their training period. In order to maintain this equipment, the JTF will establish a maintenance facility at Hemlock Bay and provide, or arrange for the provision of, billeting, messing, laundry, and communications support for the personnel who perform maintenance operations during the Mobilization Phase.

b. Logistics. There are five military phases to FY 03 operations:

(1) Winter Maintenance (11 Jan - 8 Mar 03): Activity on Annette Island will consist of minimum levels of maintenance and repairs. The maintenance facility will be brought back into operation during this time in order to conduct preliminary maintenance operations. For Service and Support during this phase, see Appendix 3, Annex C, Para. 4.

(2) Mobilization Operations (9 Mar - 19 Apr 03): This effort begins with the JFECC ADVON deployment to Annette Island. The purpose of this advance deployment is to re-establish the base camp as a functioning entity. The maintenance facility will also be brought into full operation prior to the deployment of the JFECC main body. Associated tasks will include: power generation, water purification, sewage treatment, food service support, Base Camp maintenance (plumbing/electrical), refueling operations, water transportation and watercraft maintenance operations. Direct and general support maintenance units will also rotate through the JOA during this phase conducting maintenance on assigned organic JFECC equipment. The JFECC J4 will finalize all materials requisitions, acquire and transport necessary equipment, and initiate requests for on-island contractual services. For Service and Support during this phase, see Appendix 3, Annex C, Para 4.

(3) Training Operations (19 Apr - 6 Sep 02): JFECC J4 continues to support all construction and logistical support training operations. Also conducts reception, staging, and onward integration (RSOI) and deployment/redeployment operations during this phase. The JFECC J4 will plan for base camp and maintenance facility winterization procedures. The maximum population projected to support during this phase is 250-270 personnel.

(4) Demobilization Operations (7 Sep-29 Sep 03): JFECC Rear Party conducts: inventories, winterization of facilities and equipment, and storage operations prior to redeployment O/A 20 Sept 03.

(5) Stand Down Operations (01 Oct 03 - 11 Jan 04): Security on Annette Island will be provided through passive, non-predictable checks, and reporting. After the JFECC Rear Party redeploys, the JFECC will assign a Liaison NCO (LNO) at the Intermediate Staging Base (ISB), Ketchikan (AK ARNG) Armory. The LNO will: monitor the security on Annette Island; receive equipment, material, and supplies for FY04 operations; and be accountable for all JFECC equipment within the JOA. The JFECC J4 will implement the transportation plan for deployment/redeployment of rotation elements. The JFECC J4 will also coordinate all logistical support requirements for FY04 with the JTF Operation Alaska Road J4. This includes: requisitioning of supplies, building material, and repair

parts, acquisition and transportation of equipment to Annette Island, and requests for contractual on-island services. For Service and Support during this phase, see Appendix 3, Annex C, Para. 4. a security force will occupy Annette Bay and Hemlock Bay sites and an LNO assumes duties at the ISB, Ketchikan (AK ARNG) Armory.

- c. Personnel. See Annex E.
- d. Public Affairs. See Annex F.
- e. Medical Services. See Annex Q.

## 5. COMMAND AND SIGNAL.

### a. Command Relationships.

- (1) CJTF Alaskan Road exercises OPCON over the CJFECC and JFECC Staff.
- (2) CJTF Alaskan Road exercises OPCON over units deployed into the JOA. OPCON of deploying units transfers to CJTF Alaskan Road upon arrival of the unit at the port of debarkation within the JOA. OPCON of deploying units reverts to the commander of the parent organization on redeployment when the unit departs the JOA.
- (3) CJTF Alaskan Road delegates OPCON of all deployed units to the CJFECC.
- (4) Parent organizations of units deployed into the JOA retain Administrative Control (ADCON) over their units while they are deployed in the JOA. This ADCON includes: UCMJ Authority, personnel support, and supply support for organic equipment supporting Operation Alaskan Road within the JOA. CJTF, CJFECC, and the parent organization of service members will have concurrent UCMJ authority over service members, in Title 10 status, under the OPCON of CJTF and CJFECC.
- (5) Parent organizations of units deployed into the JTF AR JOA retain administrative control (ADCON) over their units while they are deployed in the JOA. This ADCON includes: UCMJ authority awards authority and administrative personnel support.
- (6) In the event that any provisions of this OPORD conflict with an order in which the National Command Authority directs the Services/Components to perform, the National Command Authority order takes precedence.

b. Command, Control, Computers, and Communications Systems. The CJFECC will establish and maintain communications systems that provide the ability to send and receive voice/data between JTF Alaskan Road and the JFECC located on Annette Island. In addition, the JFECC will establish and maintain communication circuits that ensure voice capability from the base camp headquarters to all primary construction locations on the island. JTF phone directory will be published separately.

6. SAFETY. An initial safety brief will be given to each rotational unit. An initial risk assessment will be completed prior to the start of operations and updated on a daily basis. Daily

safety briefs will be conducted as part of mission briefs. Units will provide JFECC an additional safety officer and two safety NCOs. A daily safety checklist will be completed and forwarded to the JFECC Safety Officer. While participating in JTF Alaskan Road FY03 construction and logistics support operations, risk management will be practiced IAW the JFECC Safety SOPs.

JERRY WEST  
LTC, EN, MOARNG  
Commander, JFECC

ANNEXES:

A -- TASK ORGANIZATION  
C -- OPERATIONS  
D -- LOGISTICS  
E -- PERSONNEL  
F -- PUBLIC AFFAIRS  
G -- ENGINEERING  
J -- COMMAND RELATIONS  
K -- COMMAND, CONTROL, AND COMMUNICATIONS SYSTEMS  
L -- ENVIRONMENTAL CONSIDERATIONS  
N -- SAFETY  
Q -- MEDICAL SERVICES  
S -- SAFETY  
W -- WATERCRAFT OPERATIONS  
Z -- DISTRIBUTION

HEADQUARTERS, JFECC ALASKAN ROAD  
KANSAS CITY ARMORY, MISSOURI 64129

ANNEX A TO CJFECC ALASKAN ROAD OPORD 5250-03  
TASK ORGANIZATION

Elements of the following units are OPCON to the CJFECC during FY03 construction operations:

**USA**

Special Troops Battalion (-), (Alaska)  
98 MAINT CO (-), (Alaska)  
84 EN BN (-), (Hawaii)  
C/84 EN CO (-), (Alaska)  
1098 TC (-), (Virginia)  
14<sup>th</sup> EN BN (-), (Washington)  
5<sup>th</sup> EN BN (-), (Missouri)

**USAR**

367 EN BN (-), (Minnesota)  
411 EN BN (-), (Hawaii)

**ARNG**

35<sup>th</sup> EN BDE (-), (Missouri)  
35<sup>th</sup> DISCOM (-), (Missouri)  
220<sup>th</sup> EN CO (-), (Missouri)  
875<sup>th</sup> EN BN (-), (Arkansas)  
947<sup>th</sup> EN CO CSE (-), (Colorado)

**USN**

NMCB5 (-), (California)  
ACU1 (-),

**USNR**

NAVAL SURFACE RESERVE FORCE, NEW ORLEANS, LA

**USMCR**

4 FSSG(-), (Louisiana)

**USMC**

C/7 ESB(-), (California)

JERRY WEST  
LTC, EN, MOARNG  
Commander, JFECC

OFFICIAL:

APPENDICES:

1 Table of Distribution and Allowances - Personnel

HEADQUARTERS, JFECC ALASKAN ROAD  
KANSAS CITY ARMORY, MISSOURI 64129

APPENDIX 1 TO ANNEX A TO CJFECC OPERATION ORDER 5250-03  
JFECC ROTATION TABLE OF DISTRIBUTION AND ALLOWANCE - MANPOWER

**To be published separately on 3 March 2003.**

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KANSAS CITY ARMORY, MISSOURI 64129

ANNEX C TO CJFECC ALASKAN ROAD OPORD 5250-03  
OPERATIONS

1. GENERAL.

a. Purpose. This annex provides guidance for conducting operations associated with the road building project on Annette Island, Alaska known as Operation Alaskan Road.

b. Area of Operations. The Area of Operations for JTF Alaskan Road is a Joint Operations Area (JOA) defined as Annette Island, Alaska (5513N13126W) and contiguous waters out to 3,000 feet; the city of Ketchikan, Alaska (5521N13138W); and the transit lane between Annette Island and Ketchikan. The Wy Wuh Base Camp is established at the head of Annette Bay on the north end of the island. The base camp can house and provide services to approximately 270 personnel. A Super K-Span structure built at Hemlock Bay will be utilized as a maintenance facility. An intermediate staging base (ISB) for all logistical operations within the JOA is established at the Ketchikan-Alaska Army National Guard Armory

2. MISSION. CJFECC executes joint training in FY03 on Annette Island, Alaska and vicinity to conduct and support road construction operations from station 3+600 to station 23+000 of the Metlakatla Indian Community, Walden Point Road Project.

3. EXECUTION. See Basic Plan.

a. Concept of Operations. The intent of construction training operations is to complete as much as possible of the 2 lane main supply route (MSR) between stations 3+600 and station 23+000. Logistical support training for FY03 includes all supply, service, maintenance and transportation support operations. There are five phases to FY03 training operations.

(1) Winter Maintenance (11 Jan - O/A 9 Mar 03): This phase of operations begins with the deployment of the JFECC support staff advance party (ADVON). The ADVON will prepare the Wy Wuh Training Site/Base Camp and maintenance facility for full-scale construction and logistical support training operations. There will be four separate maintenance unit deployments during this phase to conduct scheduled and unscheduled maintenance on the JFECC pre-positioned equipment pool. Also included in this phase is the deployment of boat transportation personnel to prepare the three LCM8 landing craft for FY03 operations.

(2) Mobilization Operations. Phase 2 (O/A 10 Mar 03 - 18 Apr 03): The base camp and maintenance facility will be prepared to support full-scale construction training operations. Construction equipment will be positioned and maintained.

(3) Training Operations. Phase 3 (19 Apr 03 - 6 Sep 03): During this phase, tactical units will deploy on a rotational schedule to conduct Mission Essential Task List (METL)

training operations. These operations will result in the construction of the Walden Point Road Project. Additionally, these units will provide logistical and transportation support to the JFECC while deployed to Annette Island. Rotational construction and logistical support units deploy to the JOA beginning 19 Apr 03. Unit deployments are scheduled in two to eight week rotations through 6 Sept 03. The goals of FY03 horizontal construction training are: clearing and grubbing, drilling and blasting, earth movement and haul operations, culvert emplacement, HAZMAT/spill response training, and construct road between stations 3+600 to station 23+000. The total number of military personnel consistently present on Annette Island will be between 250-270. The FY03 logistics support training tasks include: deployment/redeployment; transportation of equipment and personnel; maintenance operations; unit re-supply; water purification; medical support; chaplain support; food service support; communications support; and administrative support.

(4) Demobilization Operations. Phase 4 (7 Sep 03 - 29 Sep 03) This phase begins after the last scheduled rotational unit has redeployed to home station. During the initial stage of this phase, the JFECC Rear Party will conduct the following tasks: conduct and complete technical inspections (TI)/winterization of military construction equipment and vehicles, redeploy and conduct a joint inspection of leased equipment, perform winterization and closure of Wy Wuh Training Site/Base Camp and the Hemlock Bay maintenance facility, conduct and complete an inventory of all supplies and equipment, and store LCM8 watercraft. O/A 18 Sept 03 the JFECC Rear Party will redeploy to home station at the Missouri Army National Guard armory in Kansas City, MO to prepare for FY04 operations.

(5) Stand Down Operations (1 Oct - O/A 11 Jan 04): Security will consist of temporary billeting of deployed maintenance personnel, and frequent, random site checks and inventories. Reports will be issued periodically concerning the status of the facilities and deployed equipment. A four service member cell located at the Ketchikan Armory ISB will conduct on-island passive security, receive FY04 supplies/material, and monitor all JFECC equipment staged in Ketchikan. The JFECC planning cell prepares for FY04 operations at the Missouri Army National Guard armory in Kansas City, MO. In Jan 04, the JFECC primary and support staff personnel begin the hiring process and the FY04 operations plan is finalized.

b. Concurrent Operations. During the course of this operation, five main construction activities will occur simultaneously throughout the length of the project site: clearing and grubbing, drilling and blasting, earthwork and haul operations, culvert emplacement, and ditch and shoulder definition.

(1) Clear and Grub Operations.

(a) Surveyors establish horizontal control points along proposed road. Establish clearing limits.

(b) Excavators clear and grub along centerline within marked limits.

- (c) Appropriate slope stabilization and erosion control measures emplaced.
  - (d) Organic debris is stockpiled, hauled and dumped on finished slopes and/or burned.
  - (e) Surveyors place cut/fill stakes.
- (2) Drilling and Blasting Operations.
- (a) Patterns identified and approved by Blastmaster (civilian). Mark patterns.
  - (b) Drilling crews drill holes in the appropriate patterns.
  - (c) Explosives transported from magazine to blast site.
  - (d) Charges loaded.
  - (e) Final safety checks performed.
  - (f) Initiate detonation. Perform after-blast safety checks.
  - (g) All clear sounded.
- (3) Earthwork Operations.
- (a) Excavator loads trucks for fill areas.
  - (b) Shot rock loaded and hauled with 5-ton dumps and 25-ton quarry trucks.
  - (c) Loose material placed and compacted with assigned equipment.
- (4) Culvert Emplacement.
- (a) Culvert locations marked and identified to constructing unit.
  - (b) Emerge stream bypass/erosion control measures IAW established BMP.
  - (c) Excavator trenches out for culvert emplacement.
  - (d) Bedding material is placed and compacted.
  - (e) Culvert pipe installed. Bedding material compacted and brought to grade.
  - (f) Select fill material is placed and compacted.
  - (g) Head walls formed or riprap emplaced as required.
  - (h) Concrete placed in forms or over riprap as required.
  - (i) Concrete cured in place.

- (j) Concrete forms stripped.
  - (k) Final police of drainage area. Drainage re-established.
- (5) Road, Ditch, and Shoulder Definition.
- (a) Shotrock hauled, graded and compacted to within 30mm of subgrade. Lifts shaped by Dozers and Graders and compacted by vibratory roller/spreaders
  - (b) Ditches shot and cleared .
  - (c) Slopes constructed and compacted on a 1 ½ to 1.
  - (d) Muskeg hauled and dumped on slope, shaped and reseeded.
- (6) Best Management Practices (BMPs). Units will practice BMPs for erosion and sediment control as outlined in Appendix G of the Environmental Assessment (EA) and Construction Specifications for the Walden Point Road throughout road construction. These will be made available as necessary and required.
- (7) Annual Sequence. The FY03 construction and logistics training operation schedule is restricted by the FY03 budget. The overall construction cycle is predicated by historical weather and light data.

Month, 02-03	Event
Oct-Jan	Security, Prepare for FY03 Operations
Jan-Feb	Open Base Camp, Maintenance Facility Operations, Equipment Maintenance, Support Contracts Verified, Inventories Completed
Mar	Base Camp & Maintenance Facility Operations, Equipment Shipment, Initiate LCM8 Operations, Inventories
Apr-Sept	Full Operations, Close Base Camp and Maintenance Facility
Sep-Dec	Security, Administrative Closeout, Prepare for FY04 Operations

- (8) FY03 Timeline. See Appendix 4.
- (9) Joint Construction Office. JFECC J3 will establish a Joint Construction Office (JCO) located on Annette Island for Operation Alaskan Road. Members of the JFECC staff and augmentees will manage the JCO. The JCO will not function around the clock but will provide for 24-hour a day access to JFECC staff members in support of the mission.
- c. Operational Constraints. Successful completion of the FY03 mission is dependent upon several operational constraints.

(1) Funding. The continued availability of IRT funding is necessary to support the mission.

(2) Weather. The unpredictability of southeast Alaskan weather can potentially impact the ability of forces to complete all construction milestones on time.

(3) Forces. FY03 personnel and rotational units are resourced from both reserve and active component forces.

(4) Equipment/Repair Parts/Materiel. Failure of critical equipment or delays in receiving critical repair parts may impact the timely completion of construction. Likewise, delayed delivery of required material and supplies could potentially cause delays.

(5) Transportation. Because of the delays required to contract alternate transportation, failure of deployment transportation could severely impact the training operations.

4. SERVICE SUPPORT. See Annex I.

5. COMMAND AND SIGNAL.

a. Tactical construction and support forces deploying to Annette Island will be OPCON to CJFECC. These forces combined with the JFECC Staff constitute the Joint Force Engineer Component Command (JFECC). The parent organizations of the deployed units will retain Administrative Control over their deployed units. This Administrative Control will include: UCMJ authority, awards authority, administrative support, and logistical support for deployed equipment supporting Operation Alaskan Road within the JOA.

b. Reports.

(1) All operational and emergent reporting procedures and formats are found in Appendix 1 of Annex R. Weekly SITREP, LOGSTAT and WEEKLY FINANCIAL reports are due to the JTF JOC prior to 1200W each Monday. Closing reports are due to the JTF JOC by 1200W with the SITREP, LOGSTAT, and WEEKLY FINANCIAL reports the first Monday after a unit re-deploys from the JOA.

(2) Operational report requirements are contained in the Construction Standard Operating Procedures (SOP). The Construction SOP will be issued to rotational units prior to their deployment to the JAO.

(3) Unit commanders will provide closure report information for accountability of all personnel and equipment immediately upon deployment to Annette Island and upon return to home station.

(4) After Action Reports (AARs). All participating units will submit Closing Reports to the CJFECC prior to redeployment. Each Closing Report will include the AAR from the participating units as an enclosure. The JFECC will issue additional instructions concerning AAR's prior to the unit deploying to the JOA and during the deployment phase. A completed AAR is due to the CJFECC NLT the evening prior to departure from

Annette Island. A copy of units AAR are due to the JTF JOC by 1200W with the SITREP, LOGSTAT, and WEEKLY FINANCIAL reports the first Monday after a unit re-deploys from the JOA. The CJFECC will submit an AAR and Closing Report to the JTF AR JOC NLT 15 SEP 03. The JTF JOC will compile the FY03 AAR data and distribute as necessary. The Closing Report format is at Appendix 1 of Annex R.

JERRY WEST  
LTC, EN, MOARNG  
Commander, JFECC

OFFICIAL:

APPENDICES:

- 1 Force Protection
- 2 Operation Sketch
- 3 Winter Operations MOI
- 4 Unit Rotation Schedule FY-03
- 5 Rules of Engagement

HEADQUARTERS, JFECC ALASKAN ROAD  
KANSAS CITY ARMORY, MISSOURI 64129

APPENDIX 1 TO ANNEX C TO CJFECC ALASKAN ROAD OPORD 5250-03  
FORCE PROTECTION

1. SITUATION.

a. Enemy. Force protection for Operation Alaskan Road must be viewed from several perspectives. Although there is no anticipated enemy, the potential threat to the road construction and logistics support training mission is in the form of vandals, thieves and the remote possibility of terrorist activity. The CJFECC force protection mission addresses issues concerning normal operations only.

b. Friendly. Force protection for Operation Alaskan Road will apply to all personnel assigned to participate in the project. Force protection planning takes into account all forces assigned as well as local, state and federal law enforcement and emergency service organizations that have the capability of responding within the JTF AR JOA.

2. MISSION. The CJFECC will plan and execute force protection operations that effectively deal with all foreseeable force protection issues. Force protection considers all guidance provided by the JTF Alaskan Road (JTF AR) rules of engagement that address the areas of terrorist threat and defense of facilities. JFECC force protection operations are included in Standing Operating Procedures (SOPs) and address all perceived threats during construction and logistics training within the JTF AR JOA. JFECC Force Protection operations areas of concern are:

<b><u>SAFETY OPERATIONS</u></b> Equipment Operation Drilling/Blasting Lifting and Loading Electrical Bridging Medical Operations Traffic Emissions Water Treatment Wildlife Tree Falling and Extraction	<b><u>CLIMATE</u></b> Temperature Snow Run off Seismic  <b><u>MAINTENANCE</u></b> Recovery Repair Fabrication  <b><u>FIRE</u></b> Urban Wildland	<b><u>TRANSPORTATION</u></b> Air Land Sea     <b><u>MWR</u></b>   <b><u>SUPPLY</u></b>	<b><u>SECURITY</u></b> Base Camp Facilities Maintenance Areas Fixed Forward Supply Areas Construction Material Explosives Medical Equipment Parks Information Communication
<b><u>DINING FACILITY</u></b> Refrigeration Cleanliness Storage		<b><u>ENVIRONMENTAL</u></b> Solid Waste HAZMAT Sewage Treatment Spills	

3. EXECUTION. Force protection will be executed in accordance with the CJFECC guidance and JFECC SOP's. Force protection operations apply to all personnel assigned to participate in Operation Alaskan Road.

Intent: - Conserve and protect the force.

- Train to sustain.
- Exercise every precaution to prevent any possible injury due to accident.
- Provide clear and concise Rules of Engagement (ROE).

a. Concept of operations. Force protection issues will be included in the JTF AR orientation briefing. Force Protection SOP's will be distributed to rotating unit personnel. Force protection will be continuously monitored and assessed throughout FY03 construction training operations.

b. Coordinating instructions.

(1) JFECC staff will monitor and assess the force protection posture and implement changes as needed.

(2) All personnel within the JTF AR JOA will be familiar with the JTF AR ROE (Annex E).

4. SERVICE SUPPORT. See Basic Plan.

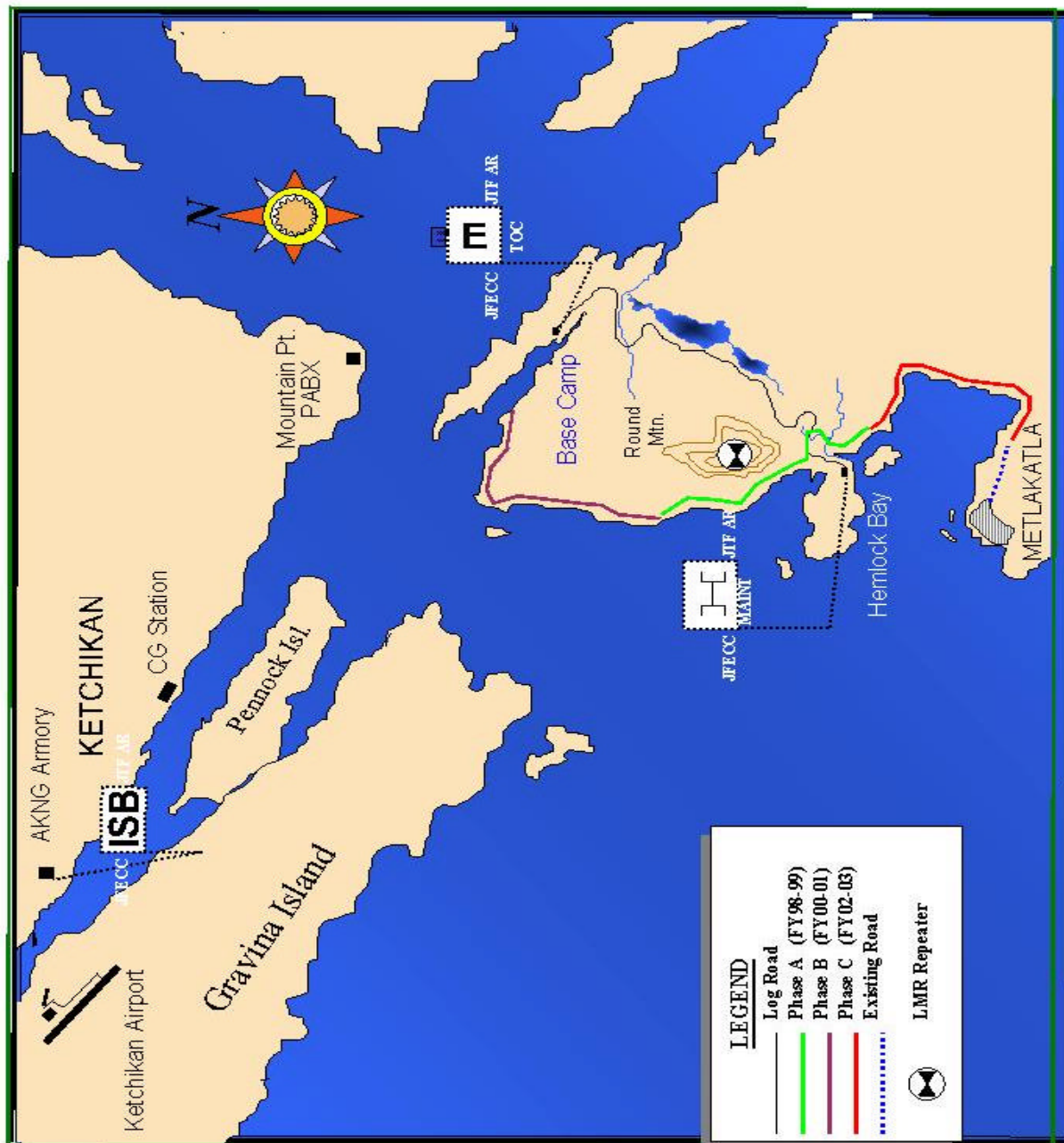
5. COMMAND AND CONTROL.

a. Command. See Basic Plan

b. Signal. See Annex K.

HEADQUARTERS, JTF ALASKAN ROAD  
KANSAS CITY ARMORY, MISSOURI 64129

APPENDIX 2 TO ANNEX C TO CJFECC ALASKAN ROAD OPORD 5250-03  
OPERATIONS SKETCH



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HEADQUARTERS, JTF ALASKAN ROAD  
KANSAS CITY ARMORY, MISSOURI 64129

APPENDIX 3 TO ANNEX C TO CJFECC ALASKAN ROAD OPORD 5250-03  
WINTER OPERATIONS - MOI

1. SITUATION. See OPORD 5250-03 (TBP).
2. MISSION. JFECC conducts Winter Operations in the JOA to provide passive security, conduct equipment maintenance and repair, and base camp start-up from 1 October 2002 through 18 March 2003.
3. EXECUTION. The focus of Winter Operations is security of equipment and facilities in the JOA, equipment maintenance, and supply operations to open the base camp on or about 18 March 03. These operations will facilitate passive security of all Task Force property within the JOA. End state is the successful completion of assigned goals and the timely opening of the base camp preparation for occupation by the Duration Staff. Safety is paramount in all operations and the responsibility of all personnel deployed to the JOA.
  - a. Concept of operations. Winter Operations will be conducted in 3 phases. Phase 1 is preparing and coordinating for Winter Operations and conducting passive security: 1 Oct 02 – 11 Jan 03. Phase 2 is the equipment maintenance and repair operations phase: 11 JAN – 9 MAR 03. Phase 3 is the preparation of the base camp and infrastructure for occupation by the JFECC Duration Staff and construction training operations mission: 10 Mar – 18Apr 03. During Winter Operations, four JFECC Duration Staff personnel will staff the ISB in Ketchikan: ULLS-G Clerk, ISB NCOIC, JFECC Maintenance Officer (MO), and the JFECC Supply NCO. The JFECC PBO will be co-located with the JTF JOC, Elemendorf AFB, to coordinate logistics support. The remainder of the JFECC Staff will be deployed as directed by the Task Force Commander to conduct FY03 coordination and Mission Plan development.
  - b. Phase 1. During Phase 1, final planning and coordination is conducted in preparation for winter maintenance and base camp start-up.

(1) Tasks

(a) JFECC PBO

- 1 Provide planning, coordination and management for preparation of Winter Operations.
- 2 Review and update the JFECC Logistics SOPs as needed.
- 3 Conduct coordination for all classes of supply and services IAW OPORD 5250-30 (TBP)

- 4 Coordinate with ALCOM J6 for ADP and telephone requirements for FY03.
- 5 Identify and coordinate for the disposal of excess JFECC property.
- 6 Establish Base Camp start-up procedures and priority of work.
- 7 Coordinate with JTF J6 to activate phones at Hemlock Bay NLT 6 Jan 03.
- 8 Coordinate with Land and Sea septic for emplacement and pumping of Porta-poties at Hemlock Bay maintenance facilities.
- 9 Coordinate contract meals for Maintenance operations starting 11 JAN 03.
- 10 Coordinate for the pumping and disposal of the shower system gray water.

(b) JFECC Maintenance Officer

- 1 Sustain and maintain C2 vessels (IAW ANNEX W, CJTF AR OPORD 5250-02), GSA vans and other equipment as required.
- 2 Conduct operator training for non-standard equipment, i.e. the SUSV and C2 vessels.
- 3 Prepare and confirm all Hemlock Bay facilities and systems are ready for Phase 2 operations.
- 4 Conduct passive security of all equipment and facilities within the JOA.
- 5 Coordinate all on-island security checks with the MIC.
- 6 Identify and report any deficiencies pertaining to the ULLS-G computer to the JFECC PBO NLT 3 JAN 03.
- 7 Submit a weekly SITREP to the JFECC PBO.
- 8 Receive, transport and store all goods and materials arriving in or leaving the JOA.
- 9 Maintain the MSR.
- 10 Receive JTF J6 on 4 Jan 03. Support JTF AR Hawk setup at Hemlock Bay on 6 JAN 03.
- 11 Prepare personnel data sheets and collect copies of orders for all personnel deployed to the JOA during Phase 1. Fax personnel data sheets and orders to JFECC J1.
- 12 Is responsible for execution of all operations within the JOA until properly relieved.

(2) Coordinating instructions (Phase 1).

- (a) Notify and communicate Winter Operations support requirements and coordination efforts to the JFECC PBO located at the JTF AR JOC.
- (b) Deploying units submit personnel rosters 30 and 60 days prior to deployment to the JFECC J1.
- (c) Deploying units submit flight itineraries to the JFECC ISB as soon as they are available and copy furnish to the JFECC/J1.
- (d) Sustain all current operational levels of equipment and facilities.
- (e) Conduct daily risk assessments prior to all operations with specific regard to the weather.
- (f) ISB personnel will be billeted in Ketchikan.

c. Phase 2. Phase 2 11 Jan – 9 Mar 03 encompasses the scheduled maintenance and repair of all equipment stationed on Annette Island ensuring equipment readiness for the FY03 construction-training season. This phase involves deployment of rotational maintenance support teams (MSTs). See paragraph 3.d. Priority of work will be set and determined by the JFECC Maintenance Officer.

(1) Tasks

(a) JFECC PBO

- 1 Coordinate inter-theater transportation requirements for rotational MSTs.
- 2 Finalize Base Camp start-up coordination.
- 3 Coordinate receipt of LCM8(s) from storage contractor.
- 4 Coordinate any needed repairs to the septic treatment plant (STP), ensuring it is operational NLT 11 Mar 03.
- 5 Coordinate for the opening of the Dining facility.
- 6 Finalize personnel requirements for Base Camp start-up.
- 7 Deploy on or about 8 Mar 03 and assume responsibility of operations in the JOA.
- 8 Identify and coordinate base camp opening, potable water contingency plan.

(b) JFECC Maintenance Officer

- 1 Responsible for the execution of passive security of all equipment and facilities within the JOA.
- 2 Execute support requirements for all deployed personnel.
- 3 Maintain MSR in a safe manner.
- 4 Responsible for the execution of all operations within the JOA until relieved by proper authority.
- 5 Coordinate intra-theater transportation requirements for rotational MSTs.
- 6 Execute emplacement of portable toilet facilities on-island.
- 7 Conduct maintenance and services of Base Camp power generators NLT 1 Mar 03. Set up and test all power generation systems to insure stable power supply NLT 3 Mar 03.
- 8 Be prepared to receive Base Camp start-up personnel as early as 3 Mar 03.
- 9 Supervise MST personnel and maintenance work schedule.
- 10 Review all military licenses and execute operator training for non-standard equipment, i.e. the SUSV.
- 11 Supervise the receipt, transporting and storing of all equipment and supply shipments into the JOA.
- 12 Coordinate shipment of recoverable items as required.
- 13 Be prepared to assist with the receiving FHWA leased equipment to include conducting joint inspections and inventories.
- 14 Submit weekly equipment NMC status and SITREP to the CJFECC and PBO.
- 15 Coordinate and execute MEDEVAC and sick call procedures for deployed personnel.
- 16 Move the ULLS-G system to Hemlock Bay NLT 6 Jan 03.
- 17 As required, endorse all USNR deployment orders and FEDEX to PSD Everett, Attn: Ethel Abadam at (425) 304-4254.
- 18 Forward completed personnel data sheets and copies of orders to the JFECC J1.

(c) MSTs (All supporting components)

- 1 Deploy personnel per rotation matrix at paragraph 3.d. and execute specific rotational unit instructions in CJTF AR OPORD 5250-03 (TBP), i.e. OCIE, uniforms, and personal equipment.
- 2 Perform equipment maintenance and repairs to achieve 90% FMC or better on organic equipment IAW the work schedule (TBP).
- 3 Coordinate inter-theater support requirements with the JFECC ISB NCOIC.
- 4 Conduct operator training as required.

(2) Coordinating instructions (Phase 2).

- (a) Notify the JFECC PBO located at the JTF AR JOC of all Winter Operations support requirements and coordination efforts.
- (b) Deploying units submit personnel rosters 60 and 30 days prior to deployment to the JFECC J1.
- (c) Deploying units submit flight itineraries to the ISB fax number (907) 247-5533 as soon as they are available and copy furnished to the JFECC J1.
- (d) Check weather forecasts at the Metlakatla NWS, (907) 225-9560, prior to the execution of daily operations.
- (e) Sustain all current operational levels of equipment and facilities.
- (f) Conduct daily risk assessments prior to all operations.
- (g) All deployed personnel within the JOA will assist in passive security as directed.
- (h) Be prepared to assist with logistical support requirements as directed
- (i) Conduct ULLS-G daily downloads.

d. Phase 3. Start-up is the focus of Phase 3, 10 Mar –19 Apr 03. These activities consist of initiating all key systems, facilities, and infrastructure. Additional support personnel with the required specialty skills will accomplish start-up activities, i.e. carpenters, plumbers, and electricians. Support personnel will be employed as a task organized Start-up Team. Maintenance operations and deployment of MSTs will continue during this phase. Personnel deploying to the JOA in support of JTF AR will be billeted at the Base Camp starting 10 Mar 03

(1) Tasks

- (a) JFECC PBO

- 1 Coordinate inter-theater transportation requirements for rotational MSTs and the Start-up Team.
- 2 Conduct coordination for all classes of supply to include Class I increases for the additional deploying personnel.
- 3 Prioritize Start-up Team activities and ensure completion of assigned tasks.
- 4 Coordinate for the reception of the JFECC Duration Staff.
- 5 Supervise receipt of leased equipment on 18 Mar 03.
- 6 Ensure activation of the Base Camp fire suppression plan.
- 7 Review and revise as needed, all SOPs within scope of responsibility.
- 8 Coordinate HAWK system installation and set-up at Base Camp NLT 10 Mar 03.
- 9 Receive and integrate the Contracting Office Representative (COR) NLT 5 Mar 03.
- 10 Coordinate and monitor the activation of bulk fuel point. Provide support as needed.
- 11 Coordinate for the first fuel barge delivery on or before 20 Mar 03.
- 12 Endorse USNR deployment orders and FEDEX to PSD Everett, Attn: Ethel Abadam at (425) 304-4254.
- 13 Forward completed personnel data sheets and copies of orders to the JFECC J1.

(b) JFECC Maintenance Officer:

- 1 Supervise maintenance, repair, and services of all on-island equipment.
- 2 Provide support for start-up operations as directed.
- 3 Prepare and issue hand receipts to maintenance personnel for all tools and equipment.
- 4 Review all military licenses and execute operator training for non-standard equipment, i.e. the SUSV.
- 5 Prepare and stage any equipment identified for disposal.

(c) ISB NCOIC:

- 1 Ensure compliance with the Inter-Service Support Agreement (ISSA) and coordinate JFECC ISB activities with the AK ARNG Ketchikan Armory NCOIC.

- 2 Provide support for all deployed or redeploying personnel.
- 3 Assigned the additional duty as the JFECC CQ until the arrival of the JFECC J1.

(d) Start-up Team:

1 Refuelers (USMCR)

- a Deploy and emplace a 40K bulk fuel system NLT 17 Mar 03.
- b Establish refueling operations NLT 20 Mar 03.

2 Environmental Officer

- a Select and train an Immediate Response Team (IRT) and conduct Spill Response drills prior to commencement of refueling operations.
- b Review Spill Response Plan and submit changes NLT 22 Mar 03.
- c Supervise initiation of STP operations and coordinate sampling schedule and procedures.

3 Safety Officer

- a Identify all assistant Safety NCOs and conduct safety training for the JFECC staff and safety personnel.
- b Conduct Safety in-briefs for all deploying personnel.
- c Conduct daily risk assessments in coordination with the CJFECC.
- d Conduct daily inspections of all activities within the JOA.

4 Watercraft Section

- a Execute launching of the three LCM-8s one week apart starting with the first LMC-8 launched NLT 9 Mar 03.
- b Execute watercraft operations IAW established SOP.

5 ROWPU Operators (Supporting Units IAW deployment schedule). Deploy three ROWPU personnel 8-22 Mar 03 to establish ROWPU operations NLT 12 Mar 03.

6 Mess Section (Duration Staff)

- a Food Service NCO will deploy to Ft. Richardson on or about 3 Mar 03 for annual sanitation re-certification, training, draw Headcount sheets and Cash Collection books.

b Open DFAC and establish Hot-A rations feeding NLT 14 Mar 03.

7 Base Camp Team (All supporting Units/Component): Deploy a (10) man team consisting of (8) carpenters, one electrician and one plumber, 8-22 Mar 03.

a Open all SEA huts and facilities to include removal of plywood from windows.

b Seal and paint interior walls and ceilings in duration billets and office buildings.

c Assess building status, i.e. the electrical, plumbing, and structural. Submit findings to the JFECC J4.

d Coordinate building repairs with the JFECC J4.

e Establish STP operations and ensure it is FMC.

f Provide additional support as directed.

g Inventory and inspect all MWR equipment and setup dayroom and PX.

(2) Coordinating instructions (PHASE 3).

(a) Deploy personnel per rotation matrix at paragraph 3.d. and specific rotational instructions in CJTF AR OPORD 5250-03 (TBP) (i.e. OCIE, uniforms, and personal equipment).

(b) Deploying units submit personnel rosters 60 and 30 days prior to deployment to the JFECC J1.

(c) Deploying units submit flight itineraries to the JFECC J4 as soon as available and copy furnish to the JFECC J1.

(d) Notify the JTF AR JOC of additional support requirements and coordination efforts.

(e) Check weather forecasts at the Metlakatla NWS, (907) 225-9560, prior to the execution of daily operations.

(f) Sustain all current operational levels.

(g) Conduct daily risk assessments prior to all operations.

(h) All deployed personnel within the JOA will assist in passive security requirements.

(i) Be prepared to assist with additional support requirements as directed.

(j) Be prepared to receive Advance Party, duration personnel in Phase 3.

4. SERVICE AND SUPPORT.

a. Support Concept.

(1) Phase 1: This phase consists of planning and preparation for FY03 operations. Support will be constrained by funding limitations that habitually occur in the first quarter of each training year. Priority of resourcing is to critical equipment required to conduct passive security in the JOA, C2 boats, and M1008 pickup trucks.

(2) Phase 2: Priority of support in Phase 2 is to the maintenance operations at the Hemlock Bay facilities. The focus during Phase 2 is to achieve 90% or greater FMC on all engineer equipment. It is anticipated that this mission will overlap into Phase 3. Passive security will continue throughout this phase.

(3) Phase 3: Priority of resourcing in this phase is to any BOM requirements for placing key infrastructure systems into operation in the Base Camp while simultaneously sustaining the maintenance effort. The focus of Phase 3 is the successful start-up of the Base Camp in order to receive the Duration Staff main body. Safety and security will continue to be executed throughout this phase.

b. Materials and Services. (IAW CJTF AR 5250-03 Annex E) (TBP)

(1) Phase 1

(a) Class I, USCG DFAC is the approved source for messing.

(b) Class III/POL will be coordinated through the Maintenance Officer and acquired locally IAW the local purchase request SOP (TBP).

(c) Class IX/Repair part will be acquired using the ULLS ordering. Parts not available through ULLS will be purchased using the Local Purchase SOP.

(d) Local purchase requests must be approved by the JFECC J4 or the JTF AR J4 prior to acquisition and are subject to availability of funding.

(2) Phase 2

(a) Class I/Ration cycle is A, M, A. The ISB NCOIC will schedule for pick up and delivery. The contingency to this will be heat and serve meals.

(b) Class III/POL will be coordinated through the ISB OIC and acquired locally on the BPA IAW the Local Purchase Request (LPR) procedures. The TPUs will be utilized for refueling of all equipment on-island.

(c) Class VI is available through the USCG PX or the local economy. IAW CJFECC OPOD 5250-03 (TBP). No alcohol may be taken to, or consumed on Annette Island and the ISB facilities.

(d) Class VIII will be purchased on an as needed basis and requested through the JFECC MO.

(e) Class IX/Repair part will be acquired using the ULLS-G ordering. Parts not available through ULLS will be purchased using the LPR. LPRs must be approved by the JFECC J4 or the JTF OAR J4 prior to acquisition and are subject to availability of funding.

(3) Phase 3:

(a) Class I/Ration cycle is A, M, A. Vendor meals will be provided until the Dining Facility is operational on or about 14 MAR 03.

(b) Class III/POL will be coordinated through the JFECC J4 and acquired locally on an LPR. Barge delivery for the Bulk Fuel Point will be coordinated through the JFECC J4 through JTF AR J4, for approval on the BPA.

(c) Class VIII will be purchased on an as needed base and requested through the JFECC J4. IAW CJFECC OPORD 5250-03 (TBP). No alcohol may be taken to, or consumed on Annette Island and the ISB facilities.

(d) Class IX/Repair part will be acquired using the ULLS ordering. Parts not available through ULLS will be purchased using the Local Purchase SOP.

(e) Local purchase requests must be approved by the JFECC J4 or the JTF AR J4 prior to acquisition and are subject to availability of funding.

(f) Showers and laundry facilities will be available at Camp Wy-Wuh.

c. Medical

(1) Phase 1 & 2

(a) Personnel deployed to the JAO will utilize the USCG Medical clinic for sick calls.

(b) Sick calls will be coordinated through the ISB NCOIC.

(c) MEDEVACs will be processed IAW JFECC MEDIVAC procedures.

(2) Phase 3

(a) Personnel deployed to the JOA will utilize the USCG Medical clinic for sick calls.

(b) Sick calls will be coordinated through the JFECC Medical NCO.

(c) MEDEVACs will be processed IAW JFECC MEDIVAC procedures.

d. Personnel support

(1) Phase 1 and 2:

- (a) Personnel actions will be processed IAW OPORD 5250-03 (TBP), Annex E.
- (b) Travel vouchers will be drafted and reviewed by the JFECC MO prior to departure of the MSTs from the JOA.

(2) Phase 3:

- (a) Personnel actions will be processed IAW OPORD 5250-03 (TBP), Annex E.
- (b) Travel vouchers will be drafted and reviewed by the JFECC J4 prior to departure from the JOA.

5. COMMAND AND SIGNAL.

a. Command: Unit integrity will be adhered to whenever possible.

(1) Phase 1 and 2: The JOA CP will be located in the ISB and under the command of the JFECC MO. Succession of command will be by rank regardless of component. The JFECC XO will assume responsibility of operations upon arrival in the JOA.

(2) Phase 3: The CP will be operated from the LOC located in building number 313 Camp Wy-Wuh, under command of the JFECC J4. Succession of command will be by rank regardless of component. The JFECC/J4 will be relieved of operational responsibility upon the arrival of the JFECC XO.

b. Signal.

(1) Phase 1 and 2: IAW CJTF AR OPORD 5250-01 Annex K.

- (a) Primary communications between Annette Island and the ISB is land mobile radio (LMR).
- (b) Cellular phones are restricted to redundant back up use only for LMR communication and landlines.

(2) Phase 3: All communications will be conducted IAW CJTF AR 5250-03 (TBP), Annex K.

6. The point of contact for JFECC Winter Operations is the JFECC PBO, MAJ Philip Lagasse, cm: (907) 552-23545, DSN: 317-552-3482, email: [phillip.lagasse@elmendorf.af.mil](mailto:phillip.lagasse@elmendorf.af.mil).

JERRY WEST  
LTC, EN, MOARNG  
Commander, JFECC

APPENDIX 4 TO ANNEX C TO CJFECC ALASKAN ROAD OPORD 5250-03  
UNIT ROTATION SCHEDULE FY-03

UNIT ROTATION SCHEDULE FY 03											
DATES	ROAD (PRIMARY)	ROAD (SECOND)	QUARRY	DISCOM Support	LCM-8	CHAPL AINS	ROWPU	ROCK DRILL	MAINT	MED	REFUELER S
11-Jan									USMCR (15)		
25-Jan									USMCR (15)		
8-Feb									USMCR (15)		
22-Feb									USMCR (15)		
8-Mar					1098 TC USA (11)		DISCOM (3)		USMCR (15) /STB (7)	USNR (1)	USMCR (8)
22-Mar					1098 TC USA (11)		DISCOM (2)		USMCR (15) /STB (7)	USNR (1)	USMCR (6)
5-Apr					1098 TC USA (11)	1	USMCR (2)	84TH EN USA (27)	USMCR (15) /STB (9)	USNR (1)	USMCR (6)
19-Apr	STB C/84 USA (81)			DISCOM (9)	1098 TC USA (11)	1	USMCR (2)	84TH EN USA (27)	STB (9)	USNR (5)	USMCR (6)
3-May	367 EN BN USAR (81)			DISCOM (9)	1098 TC USA (11)	1	USMCR (2)	84TH EN USA (27)	STB (9)	USNR (5)	USMCR (6)
18-May	220 EN CO ARNG (85)			DISCOM (9)	1098 TC USA (11)	1	USMCR (2)	84TH EN USA (27)	STB (9)	USNR (5)	USMCR (6)
31-May	1313 EN BN ARNG (85)			DISCOM (9)	1098 TC USA (11)	1	854 QM (2)	84TH EN USA (27)	STB (9)	USNR (5)	USMCR (6)
14-Jun	411 EN BN USAR (75)			DISCOM (9)	1098 TC USA (11)	1	854 QM (2)	84TH EN USA (27)	STB (9)	USNR (5)	USMCR (6)
28-Jun	875 EN BN ARNG (85)			DISCOM (9)	1098 TC USA (11)	1	854 QM (2)	NCB 5 (20) 84TH EN (7)	USMCR (8)	USNR (5)	USMCR (6)
12-Jul	875 EN BN ARNG (85)			DISCOM (9)	1098 TC USA (11)	1	854 QM (2)	NCB 5 (20) 84TH EN (7)	STB (9)	USNR (5)	USMCR (6)
26-Jul	875 EN BN ARNG (85)			DISCOM (9)	1098 TC USA (11)	1	348 QM (2)	NCB 5 (20) 84TH EN (7)	STB (9)	USNR (5)	USMCR (6)
9-Aug	367 EN BN USAR (81)			DISCOM (9)	1098 TC USA (11)	1	348 QM (2)	NCB 5 (20) 84TH EN (7)	STB (9)	USNR (5)	USMCR (6)
23-Aug				DISCOM (9)	1098 TC USA (11)	1	348 QM (2)	NCB 5 (20) 84TH EN (7)	STB (9)	USNR (5)	USMCR (8)
7-Sep					1098 TC USA (11)						

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HEADQUARTERS, JFECC ALASKAN ROAD  
KANSAS CITY ARMORY, MISSOURI 64129

APPENDIX 5 TO ANNEX C TO CJFECC ALASKAN ROAD OPORD 5250-03  
RULES OF ENGAGEMENT

REFERENCES: a. CJCS Standing Rules of Engagement

b. Marine Corps Order 5500.6F

1. SITUATION. See Basic Plan

2. MISSION. CJFECC prepares and issues Rules of Engagement for personnel assigned to FY03 joint construction training operations in order to protect the force within the JTF AR JOA.

3. EXECUTION. CJFECC ALASKAN ROAD delegates the authority for security for this operation to the JFECC J3. Rules of engagement are outlined in this Appendix and specified in references (a) and (b). CJCS Standing Rules of Engagement outline the Commander's inherent authority and obligation to take all necessary actions in self-defense of U.S. Forces. Use of force necessary to ensure the security of personnel, equipment, and facilities associated with Operation ALASKAN ROAD is authorized as specified in the CJCS Standing Rules of Engagement and service component specific guidance. This operation will be conducted within the confines of U.S. soil and the threat against ALASKAN ROAD Forces is considered low.

4. ADMINISTRATION. Any incident which involves discharge of a weapon, confrontation between ALASKAN ROAD forces and civilians or wildlife, or other incident requiring use of force will be immediately brought to the attention of the JFECC and JFECC Commander. . Incidents will be reported by OPREP-3 and paralleled with voice communications by the fastest possible means to the JTF/JOC Duty Officer

JERRY WEST  
LTC, EN, MOARNG  
Commander, JFECC

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HEADQUARTERS, JFECC ALASKAN ROAD  
KANSAS CITY ARMORY, MISSOURI 64129

ANNEX D TO CJFECC ALASKAN ROAD OPORD 5250-03  
LOGISTICS

1. Situation.

a. See Basic Plan.

b. Resource Availability.

(1) Limited local availability of resources mandates that some supplies will need to come from outlying areas via sealift, or flown in from other bases of support.

(2) The JFECC cannot accomplish all support tasks without augmentation from the rotational units. Units will provide sufficient support personnel to accomplish base camp support functions, to include food service (cooks and KPs), supply, maintenance, administrative, medical support, and other tasks as previously coordinated, or annotated in this Annex.

2. Mission. The JFECC/J4 in concert with mutually supporting elements and agencies provides logistic support for the JFECC, units, and personnel deployed to the JOA executing road construction and logistics support tasks in support of Operation Alaskan Road.

3. Execution.

a. Concept of Logistics Support. The JFECC conducts support for the mission in five phases:

1 Winter Maintenance and Base Camp opening (11 Jan O/A - 9 Mar 03) Focus will be on repairing and servicing of equipment in preparation for road construction. Facilities, buildings and infrastructure systems will be repaired and put into operation.

2 Mobilization Operations (O/A 10 Mar - 18 Apr 03): The base camp and maintenance facility will be prepared to support full-scale construction training operations. Construction equipment and troop transportation assets will be pre-positioned at the base camp and in the vicinity of road construction project sites.

3 Training Operations (O/A 19 Apr - 6 Sep 03): All road construction engineering and logistics support training operations will take place during this phase. During this phase units and personnel will deploy on a rotational basis to conduct Mission Essential Task List (METL) training operations that lead to and aid in the construction of the Walden Point Road. The JFECC is capable of supporting 250-270 deployed personnel during this phase.

4 Demobilization Operations (7 Sep-29 Sep 03): This phase centers on the demobilization of all personnel and the closing of the Wy Wuh Training Site and Hemlock Bay maintenance facilities. During this phase, facilities and equipment will be prepared for winter storage and a period of non-utilization.

5 Stand Down Operations (1 Oct – 11 Jan 04): Security on Annette Island will be provided through passive, non-predictable checks, and reporting. A staff of not less than three duration soldiers will support the winter operations, providing maintenance management and logistics support from the Ketchikan Armory and the Hemlock maintenance facility.

b. Coordinating instructions.

(1) Coordinate unit transportation requirements for personnel and equipment with ALCOM J4 NLT 90 days prior to deployment. See Appendix 2 (Mobility and Transportation).

(2) Coordinate with JFECC/J4 for any logistics shortfalls that may have a negative impact on the unit's deployment.

(4) All units will deploy to the JAO with 1 DOS MREs.

(5) Deploy with unit issued organizational clothing and equipment (OCIE) with specific focus on wet weather gear. Commanders will ensure that unit personnel deploy with functional and adequate wet weather gear and changes of clothing. OCIE replenishments will not be provided by the JFECC.

(6) Units will provide sufficient support personnel during their rotations IAW the TDA (Annex A Appendix 1) to mutually support the Operation Alaskan Road mission.

4. Service Support.

a. Supply and Distribution. The JFECC/J4 will requisition and/or coordinate for all supply and services for all Task Force elements operating in the JAO in support of OAR. Task Force elements will execute logistics IAW Appendix 1. Units will provide sufficient support personnel during their rotations to assist in requisitioning replacement supplies and services. Annual training supply requirements will be provided to the JFECC 90 days prior to deployment.

b. Distribution and Allocation.

(1) Main Supply Points. Military Specification (MILSPEC) materiel will be requisitioned via ULLS-G and ULLS-S4 through the Fort Richardson, Alaska SSA. All materiel requirements cancelled within the DoD requisitioning system due to non-availability will be resubmitted to a Contingency Contracting Officer (CCO) through the JFECC J4. GSA materiel requirements will be submitted through the JFECC Supply to

the Elmendorf AFB, Alaska GSA Store via facsimile or e-mail. Secondary material sources are 3<sup>rd</sup> Contracting Squadron, Elmendorf AFB and Defense Reutilization and Marketing Office (DRMO), Fort Richardson. The JFECC will purchase non-MILSPEC items from local vendors using the Government Purchase Card or Blanket Purchase Agreements (BPA) established by the 3<sup>rd</sup> Contracting Squadron with local vendors. If the SSA, Purchase Card, or BPAs are impractical funding sources for any material, submit requirements to a CCO.

(2) The airline of communication (ALOC) and airport of embarkation/debarkation (APOE/APOD) is Ketchikan airport, which is C-5 capable. The ports of Ketchikan, Saxman and Annette Bay (Wy Wuh Training Site) are the designated seaports of embarkation/debarkation (SPOE/SPOD), mission dependent. Contact the JFECC/J4 for information on port capabilities, if necessary.

c. Classes of Supply. (General)

(1) Class I (Subsistence/Rations): The JFECC J4 will maintain fifteen (15) Days of Supply (DOS) of MREs. Unless relieved by proper authority the JFECC/J4 is tasked as the JFECC Food Services Officer (FSO).

(a) The JFECC/FSO will work closely with the USARAK/FSO in executing Base Camp Dining Facility operations and to ensure that all US Army Food Service subsistence requirements and regulations are followed. All problem-solving steps will be coordinated with the USARAK Food Service Advisor and the JTF/JOC.

(b) The JFECC Mess NCO is the Camp Wy Wuh dining facility manager and is responsible for the daily production of meals, and maintaining proper documentation IAW Army Regulations. The FSO will provide oversight to verify and certify compliance.

(c) A-ration subsistence resupply/stockage will be accomplished via the Defense Logistics Agency (DLA) Prime Vendor contract through the USARAK Food Service Advisor. The JFECC Mess NCO will draw rations twice a week from Food Service of America (FSA), the local DLA Prime Vendor, in Ketchikan. MREs will be requested and drawn from the Camp Wy Wuh supply room.

(d) Units will subsist from the base camp dining facility and will be billed through their respective service component's subsistence open allotment fund. Personnel on temporary duty (TDY) visiting the base camp may also subsist from the base camp dining facility. The JFECC/FSO is responsible for charging and collecting the correct meal payment, for proper handling of funds and for subsistence inventory accountability.

(e) Accomplish MRE supply/resupply via the USARAK/FSA and coordinated with the JTF/JOC.

- (f) The USARAK Food Service Advisor is required to do a dining facility start-up, mid-season and close out inspection. JTF JOC and JFECC J4 will coordinate these inspections.
  - (g) Water. The JFECC has on-hand three 600 gallon series ROWPU's to produce potable water. The JFECC will ensure that qualified medical personnel approve and routinely check all water sources.
- (2) Class II (General supplies): JFECC Supply will maintain fifteen (15) DOS for consumable items, as required. No OCIE will be maintained or issued from the Camp Wy Wuh supply room. Requests for issue or turn in are a unit responsibility.
- (a) All OAR supplies and construction materiel will be requisitioned from the Fort Richardson, SSA or provided through contracts awarded by the Elmendorf AFB 3rd Contracting Squadron, Government Purchase Card purchases, or BPAs with local vendors.
  - (b) Under the terms of the MOA (Annex D, reference (d)), the Metlakatla Indian Community is responsible for providing all road construction materials including culverts and explosives.
- (3) Class III: The JFECC Class III NCO under the direction of the JFECC/J4 will monitor and coordinate all Class III activities and missions. The Class III NCO will ensure all on-hand quantities of Class III products are maintained.
- (a) Bulk JP-8 (Diesel fuel): Twenty-one (21) DOS will be maintained, stored and distributed from the two 40K-capacity fuel site located at Hemlock Bay. DF-2 will be ordered from Petro Marine Services through the JFECC/J4. Tank and pump unit (TPU) fuel trucks will resupply daily use equipment.
  - (b) Propane (LP Fuel): Thirty (30) DOS will be maintained. The Class III NCO will coordinate resupply with through the JFECC/J4 and local propane vendor for delivery date and time.
- (4) Class IV (Building materials): Class IV materials will be locally purchased as required for base camp and road construction operations. Requests for materials will be sent through supply channels and approved by the JFECC/J4 or an approving authority.
- (5) Class V (Ammunition). Ammunition is neither authorized nor required to support OAR. All blasting requirements will be coordinated between the CJFECC and Metlakatla Indian Community.
- (6) Class VI (Comfort items): The CJFECC maintains a limited Class VI outlet (PX). Individuals in each rotational unit will deploy with sufficient Class VI items to sustain them through redeployment. The JFECC operates a mini-PX under the authorization of the USCG-K Exchange system. Personnel can obtain class VI from the mini-PX. No alcohol is authorized on Annette Island IAW General Order #1 and as such is not sold in the PX.

(7) Class VII (Major end items): The JFECC requests Class VII items and equipment through the JTF JOC/J4. The JFECC/J4, PBO and Maintenance Officer will work with the JTF JOC/J4 to execute Class VII actions through the Fort Richardson DOL supply managers and other supporting agencies.

(8) Class VIII (Medical supplies): The JFECC Medical Officer or NCO will request Class VIII supplies as prescribed by the formulary. The primary source for Class VIII items is the medical supply activity located at Basset Army Hospital at Ft. Wainwright Alaska, see Annex Q, Medical Services.

(9) Class IX (Repair parts): The Fort Richardson SSA is the primary source of JFECC Equipment Pool repair parts. Submit requisitions to the SSA in ULLS-G format. Locally purchase repair parts using the Government Purchase Card or BPAs when economically advantageous or when the Defense Supply System cannot meet the CJFECC required delivery date. Coordinate emergency resupply of repair parts through the JFECC.

Note: The JFECC/J4 and Maintenance Officer will coordinate with the on-site CCO for ordering all leased equipment repair parts and consumables.

d. Materiel and Services. The JFECC will purchase materiel and services from local vendors in support of OAR on an as-needed basis.

(1) Petroleum, Oils, and Lubricants.

(a) Units that deploy organic equipment will forecast projected usage and coordinate with JFECC/J4 NLT 45 days prior to deployment for support requirements for MILSPEC packaged products.

(b) Bulk petroleum contracts have been established. Petroleum products (CI III (P)) not routinely stocked will only be purchased if MILSPECS are not applicable.

(2) Casualty Affairs. In the event of injury/fatality in the JOA, immediately contact the JFECC/J1. See Annex E for reporting procedures.

(3) Ammunition. There will be no small arms ammunition for this operation. All explosives for construction operations are provided and there is no other requirement for arming the force.

(4) Maintenance. The JFECC deploys to Annette Island conducting direct support, organizational and operator level maintenance. The JFECC is authorized to use local repair and repair parts when economically advantageous and when SSA/supply system repair and transportation time frames do not meet CJFECC Required Delivery.

(a) The CJFECC's number one priority is safety. Accordingly, all vehicle operators will submit completed Department of Army (DA) Form 5988E documenting Preventative Maintenance Checks and Services (PMCS). Do not operate any vehicle exceeding scheduled maintenance services or NMC without the CJFECC's written circle X authorization. The CJFECC can delegate circle X authority to the XO only.

- (b) Complete scheduled vehicle services per Army regulations. Overdue services render equipment NMC. Do not operate NMC vehicles without the CJFECC's written circle X authorization. Include an ULLS-produced Service Schedule Due
- (c) Inventory, manage, and maintain Prescribed Load List (PLL) levels per US Army regulations. Excess PLL that is on-hand is authorized to maintain, but expend excess PLL without replenishment.
- (d) Maintain Unit Level Logistics System – Ground (ULLS-G) and ULLS-S4 per US Army regulations. Report faults, service, and maintenance requirements to the JTF/JOC for coordinating repair with the Fort Wainwright CSS-Automation Management Office (AMO). Maintain operator proficiency through available schools and assistance visits. The ULLS-G and ULLS-S4 computers systems will be kept active during the off-construction season to facilitate system maintenance and grooming.
- (e) Repairable repair parts will be returned to the SSA in a timely manner via traceable mail or by first available transportation for oversized cargo. The SSA forwards a monthly JFECC "Overaged Repairable Items" listing to the JTF/J4 who, in turn, forwards the listing to the JFECC/J4 by mail or facsimile for review and annotation. Annotate this listing per the directions provided and return to the JTF/J4 within five (5) days of receipt. The JTF/J4 will review the annotated listing and forward to the SSA.
- (f) The JFECC/J4 will submit an NMC Report in to the CJFECC daily and brief him on JFECC equipment pool and leased equipment status. The CJFECC will include the NMC Report in the LOGSTAT Report submitted weekly to the JTF/JOC.
- (g) The JFECC/J4 will coordinate the Army Oil Analysis Program (AOAP) with the Fort Richardson AOAP Lab. Submit AOAP samples per US Army Regulations. Ensure samples are packaged properly to prevent leakage in shipment. The FEDEX account will be used to mail AOAP samples.
- (h) Manage all Test, Measurement, and Diagnostic Equipment (TMDE) per US Army Regulations. Ensure all TMDE is within calibration periodicity before using. The Alaskan Army National Guard Combined Support Maintenance Shop (CSMS) calibrates JFECC TMDE. Coordinate calibration with the AKNG CSMS and the JTF/JOC allowing sufficient time for shipping and repair lead times to prevent interruption of scheduled maintenance and to ensure all TMDE remains within periodicity.
- (i) Controlled exchange per Army Regulation (AR) 750-1 (Army Materiel Maintenance Policies) will be personally approved by the CJFECC.
- (j) Neat and orderly maintenance of the Hemlock Bay maintenance compound and surrounding area promotes operational efficiency of the JFECC Maintenance Program. Additionally, the Hemlock Bay area in which the JFECC maintenance compound resides, is a focal point for numerous dignitaries and guests visiting the

Base Camp and construction site. Accordingly, all equipment and materiel required to operate the JFECC maintenance program will be stowed neatly inside the maintenance and/or storage facilities. Reserve outdoor areas surrounding the facilities for neat and orderly vehicle parking.

(k) LCM-8 and C2 boat maintenance is part of the standard army maintenance system. See ANNEX W (Water Craft Operations) for specific details.

(l) The tool room will be manned at all times and accounted for IAW the supply regulation. Signing out rotational toolboxes by the tool room clerk is required.

(5) Medical Evacuation and Treatment. See Annex Q.

(6) Mobility and Transportation. See Appendix 2. Effective use of limited transportation assets and funds will be essential to successful mission accomplishment. Detailed planning and control will be required to optimize timely movement of personnel, supplies, and equipment.

(7) Personnel and Administration. See Annex E.

## 5. Administration.

a. Reference the CJTF ALASKAN ROAD OPORD 5250, Annex R Reports for LOGSTAT Report format and times of reporting,

b. The CJFECC will complete Reports of Surveys (ROS) for all losses or damage to government-owned infrastructure, equipment, vehicles, material, and supplies IAW regulatory requirements.

6. Command and Signal.

- a. Command Relationships. See Annex J.
- b. Command, Control, and Communications Systems. See Annex K.

JERRY WEST  
LTC, EN, MOARNG  
Commander, JFECC

OFFICIAL:

APPENDICES:

- 1 Supply and Services
- 2 Personnel Mobility and Transportation

HEADQUARTERS, JFECC ALASKAN ROAD  
KANSAS CITY ARMORY, MISSOURI 64129

APPENDIX 1 TO ANNEX D TO CJFECC ALASKAN ROAD OPORD 5250-03  
SUPPLY AND SERVICES

1. GENERAL. This appendix provides information to units on the supply and services support framework for Operation Alaskan Road, and defines participating units' responsibilities.
2. MISSION. JFECC/J4 conducts logistics support for all operations within the JOA to provide for sustainment of operations and force protection.
3. EXECUTION. See Basic Plan.
4. SUPPLY AND MATERIEL POLICIES AND PROCEDURES.
  - a. General. The JFECC/J4 will provide any additional information and guidance that units might need to coordinate support that is not contained in this order. These policies and procedures remain in effect throughout all Phases.
  - b. Specific (Classes of Supply).
    - (1) Subsistence (Class I) and Water.
      - (a) Subsistence. Units will subsist from the base camp dining facility (DFAC) and will be billed through their respective components' open allotment fund. The Base Camp Commandant will establish the feeding schedule based on the Commanders guidance. The ration cycle is A-M-A. MREs will be drawn during the morning meal. Personnel deployed to the JOA in a temporary duty (TDY) status may subsist from the DFAC. Personnel receiving basic allowance for subsistence (BAS) pay will have meals payroll deducted IAW AR 600-38. Units will provide a memorandum to the JFECC/J1 upon arrival to the JOA authorizing payroll deductions for personnel receiving BAS.
      - (b) Water. Potable water will be produced, tested, and stored on-site by the ROWPU section. The JFECC/J4 is responsible for maintaining emergency stocks of potable water.
    - (2) General Supplies (Class II). Personnel will deploy with, unit provided, organizational clothing and equipment (OCIE), with special focus on wet weather gear. Commanders will ensure that unit personnel deploy with functional and adequate wet weather gear and clothing. Wet weather gear and OCIE replenishment will not be provided or available from the JFECC. Personnel will deploy with field gear prescribed in Appendix 3 (Personnel) Tab B. Units will coordinate replacement of OCIE through normal unit channels.

(3) Petroleum, Oil, and Lubricants (POL) (Class III). All Class III products will be provided by the JFECC. The designated Unit supply NCO will coordinate with the JFECC/J4 for non-stocked and non-standard requirements, as needed. JFECC/J4 and Class III NCO will establish the refueling schedule. Priority of fueling is to the leased (civilian) equipment, then to organic engineer equipment and then to wheeled vehicles. The JFECC/J4 supply and services section will maintain appropriate shelf-stock levels of fuels and package POL products.

(4) Building and Construction Materials (Class IV). All construction and building materials will be provided to deployed units participating in Operation Alaskan Road. Bill of Materials (BOM) requirements for materials not on hand will be requested through the JFECC/J3 IAW the Construction SOP.

(5) Ammunition, Explosives, Smoke, and Pyrotechnics (Class V). Units will not deploy with or bring weapons and/or small arms ammunition to the JOA. Federal Highway Administration IAW permitting requirements will provide explosives for the blasting operations.

(6) Personal Demand Items (Class VI). Units will deploy with sufficient Class IV items to last the duration of their unit-training period. Limited Army/Air Force Exchange Service (AAFES) items will be available at Camp Wy Wuh. The JFECC will operate a canteen (mini PX) that provides snack and sundry items such as beverages, candy, and writing material. All purchases are on a cash only basis.

(7) Major End Items (Class VII) and Equipment Pool Maintenance. Equipment to be used on the project will be available and provided by the JFECC from the JFECC/ J4. Equipment will be hand receipted to rotational units and dispatched daily under the supervision of the JFECC Maintenance Officer. DAILY operator PMCS will be conducted IAW DA-PAM 738-750 and enforced by all levels of leaderships. Operators will notify the JFECC motor sergeant or a Maintenance Contact Team (MCT) when equipment is not functioning properly as identified through proper PMCS. Special attention must be given to the SAFE operation of all equipment.

(8) Medical Supplies (Class VIII). See Annex D of this OPORD.

(9) Repair Parts (Class IX). The JFECC maintains on-hand repair parts for the equipment pool. Operators will request repair parts for normal operator/crew maintenance through the JFECC Motor sergeant.

## 5. SERVICES INFORMATION AND PROCEDURES.

- a. General. The JFECC/J4 will coordinate contracts for services whenever applicable. All requests for services not already provided will be made through the JFECC/J4.
- b. Specific.

(1) Casualty Affairs. In the event of injury/casualty, notify the JFECC Operations Center immediately. Notification of injury/casualty will be coordinated through the JFECC/J1 and IAW Annex Q of this OPORD.

(2) Latrine/Shower Service. Lavatories/Latrines and shower facilities are available in the JOA. Units will clean the lavatories on a scheduled basis determined by the Base Camp Commandant. Portable toilets will be located on work sites and serviced by a local vendor. Coordinate with the JFECC/J4 for any other issues or concerns.

(3) Trash. Units will deposit trash in designated areas. Utilize "smart ash" burners for disposal of combustible materials to include oily rags and absorbent pads. Unit support personnel will be instructed on operation of the "smart ash" burner, coordinated with the JFECC Environmental Officer.

(4) Laundry. The Camp Wy Wuh Training Site has free washers and dryers. Units will assist with the cleaning of the laundry rooms on a routine basis, determined by the Camp Commandant. **ALL PERSONNEL WILL USE THE LAUNDRY SOAP PROVIDED BY THE JFECC AND AVAILABLE FROM SUPPLY.** This control measure is required to protect the integrity of the sewage treatment system. There is no exception to this requirement unless coordinated with the JFECC/J4 in advance.

## 6. MAINTENANCE AND REPAIR PARTS SUPPORT

a. Maintenance Support. The JFECC J4 will provide a motor pool and maintenance supervision for units during their deployment. Commanders will ensure that operators/crew will perform PMCS daily on equipment assigned and operator level maintenance is performed per applicable manual. JFECC has the capability to conduct organizational, and DS maintenance on Annette Island.

b. Organizational Maintenance. The JFECC Maintenance Section establishes organizational motor pool maintenance operations under the supervision of the JFECC Maintenance Officer. Rotational unit maintenance personnel with support from the JFECC Maintenance Section will conduct maintenance and support for PMCS and other operator level maintenance. Vehicle PMCS and dispatch procedures will be performed at the Hemlock Bay maintenance facility. Under no circumstances will this equipment be operated without a daily PMCS and proper dispatching. During and after operation faults will be reported through the chain of command to the JFECC Maintenance Officer. The JFECC Maintenance Officer will prepare a daily equipment availability listing to the JFECC/J4 who will forward the listing to the CJFECC.

c. Maintenance Contact Teams. A minimum of two mobile maintenance teams will support operations by providing organizational maintenance, services, and supervision and assistance to the operator before, during, and after checks on construction equipment and administrative support equipment within the JOA. They will also spot check problem equipment to assess repair requirements and FMC status.

d. Direct Support Maintenance. Maintenance faults beyond the scope of organizational level work will be job ordered through the JFECC Maintenance Officer and supervised by

the JFECC DS NCO at the Hemlock Bay maintenance facility. Unit members will report faults through their chain of command to JFECC Maintenance Officer or Motor Sergeant.

Note; The JFECC Maintenance Officer or Motor Sergeant is the approving authorities for the recovery of equipment. No damaged or Non-mission capable (NMC) equipment will be taken to the Hemlock Bay maintenance facility without the approval of the JFECC Maintenance Officer or Motor Sergeant.

HEADQUARTERS, JFECC ALASKAN ROAD  
KANSAS CITY ARMORY, MISSOURI 64129

APPENDIX 2 TO ANNEX D TO CJFECC ALASKAN ROAD OPORD 5250-03  
MOBILITY AND TRANSPORTATION

REFERENCES: a. DoDR 4500.32-R, Vol 1, Military Standard Transportation and Movement Procedures, Mar 87.

b. DoDR 4515.13-R, Air Transportation Eligibility, Nov 94.

c. JP 4-01, Joint Doctrine for the Defense Transportation System, 17 Jun 97.

d. JP 4-01.1, JTTP for Airlift Support to Joint Operations, 20 Jul 96.

e. JP 4-01.2, JTTP for Sealift Support to Joint Operations, 9 Oct 96.

f. JP4-01.3, JTTP for Movement Control, 21 Jun 96.

g. JP 4-01.5, JTTP for Water Terminal Operations, 21 Jun 96.

h. USCINCPACINST 4630.3, USPACOM Common User Intratheater Airlift.

i. JFTR, Joint Federal Travel Regulation

j. FM 55-10, Movement Control in a Theater of Operations.

1. Concept of Mobility and Transportation Operations. Effective use of limited transportation assets and funds is essential to successful mission accomplishment. Detailed planning and control is required to optimize timely movement of personnel, supplies and equipment.

a. Transportation Policies. The following parameters collectively constitute general transportation policy:

- (1) Base transportation requirements on operational necessity, sustainability, and force balance;
- (2) Forecast transportation requirements as far in advance as possible;
- (3) Move cargo as far forward as possible with minimum handling;
- (4) Palletize/containerize cargo as handling capability permits and as required;
- (5) Use all transportation assets effectively and efficiently;
- (6) Consolidate similar movement requirements when feasible;
- (7) Minimize materiel handling;

(8) Tailor requirements to stay within routine transportation capability.

b. Concept of Deployment. Initial deployment of advance parties and the JFECC staff will be by commercial air unless opportune airlift is available. The main body deployment of the JFECC will be arranged by the JFECC/J4 in coordination with the JTF/Transportation Officer. The CJFECC will task units to arrange for the deployment of advance parties and main body in coordination with the JTF/Transportation Officer. Initial deployment/rotation transportation plans will be submitted NLT 90 days before deployment, with basic plans firm NLT 60 days prior to travel.

(1) National Guard units: The primary means of transportation for Rotation units will be chartered aircraft. The JTF/Transportation Officer will coordinate and contract for commercial charters. Units are encouraged to explore opportune airlift for unit travel and coordinate their efforts with the JTF/Transportation Officer. Options to explore include individual commercial tickets, group travel, and charters. Consider the most economical method that will meet training/mission requirements. Forward via email proposed travel itinerary to the JTF/Transportation Officer for initial review. Multiple people can be put on one travel order using a continuation sheet. Following verification, the travel order will internally flow to the JTF/JOC for approval then onto the JTF/Comptroller where they will provide the accounting data. The travel order will then be returned to the JTF/J1 for authentication then faxed back to the unit. Upon completion of this process, travel plans/reservations can be finalized and travel itinerary to include passenger rosters are to be sent forward to the JFECC/J1 and the JTF/Transportation Officer.

(2) Active and Reserve units: The primary means of transportation for Rotation units will be chartered aircraft. The JTF/Transportation Officer will coordinate and contract for commercial charters. Units are encouraged to explore opportune airlift for unit travel and coordinate their efforts with the JTF/Transportation Officer. Options to explore include individual commercial tickets, group travel, and charters. Consider the most economical method that will meet training/mission requirements. Forward via email proposed travel itinerary to the JTF/Transportation Officer for initial review. Units shall complete Block 1 through 11 on DD Form 1610 and fax them to JTF/JOC. Multiple people can be put on one travel order using a continuation sheet. Following verification, the travel order will internally flow to the JTF/JOC for approval then onto the JTF/Comptroller where they will provide the accounting data. The travel order will then be returned to the JTF/J1 for authentication then faxed back to the unit. Upon completion of this process, travel plans/reservations can be finalized and travel itinerary to include passenger rosters are to be sent forward to the JFECC/J1 and the JTF/Transportation Officer.

(3) JFECC/J4 will coordinate arrangements for passengers, cargo, and baggage arriving and departing Ketchikan.

c. Movement Support.

(1) Movement of the majority of materiel to support forces participating in OAR construction will generally flow from the Port of Seattle to Ketchikan, then to Annette Bay. Materials originating at Elmendorf and/or Anchorage will either be airlifted to

Ketchikan via component/commercial airlift or shipped by sea to Ketchikan. The Ketchikan airfield is C-5 capable. Annette Island has a runway that will not be used during this operation. The JFECC J4 and JTF Transportation will contract materiel handling equipment and a barge for lighterage respectively, if required. JFECC watercraft will provide inter-island transportation of personnel, supplies and equipment. Any contract requirements for transportation will be arranged, coordinated, and approved by the JTF/JOC and coordinated with the JFECC/J4. For medical evacuation/patient movement, see Annex Q, Medical Services.

(2) In preparation for JFECC Duration Staff redeployment, the JFECC/J4 in coordination with the JFECC/J1 will reconcile all Duration Staff Permanent Change of Station orders with the Missouri National Guard no later than 30 April 03, identifying all personnel eligible for HHG shipments. Eligibility will be in accordance with chapter 5, part D of the JFTR. After completing the reconciliation, the JFECC/J4 will forward copies of eligible orders to the JTF/Transportation Officer no later than 1 May 03.

(a) Based on requirements, the JTF/Transportation Officer will coordinate for a Transportation of Personal Property System (TOPPS) trained Household Goods (HHG) Specialist to support HHG requirements.

(b) HHG shipments to Annette Island are directed as follows;

1 Duration personnel on PCS orders are restricted to authorized weights IAW the JFTR and not to exceed 600 pounds. For personnel with HHG weighing 375 pounds or less, it is highly recommended that an excess baggage authorization be put on the travel order enabling the HHG to travel with the individual. This is more economical than scheduling a HHG shipment.

2 Active Duty Personnel filling duration TDA slots for longer than 90 days will be authorized up to 300 pounds of excess baggage.

d. Ports and Planning Factors. The following ports will be used during this operation:

(1) Sea Ports of Embarkation (SPOE):

(a) Items originating from Elmendorf AFB and Fort Richardson, Alaska will be shipped from the Port of Anchorage.

(b) Items originating from points in the lower 48 states will be shipped from the Port of Seattle.

(2) Sea Ports of Debarkation (SPOD): Items shipped from the Ports of Seattle and Anchorage will be offloaded at the Port of Ketchikan, and transloaded on to smaller vessels for lighterage to Annette Bay. Landing Craft or contracted barge service will be used as needed to transport materials to Hemlock Bay and Annette Bay.

(3) Air Ports of Embarkation/Debarcation (APOE/APOD): Task Force elements utilizing commercial air will embark from the nearest commercial facility and debark at Ketchikan airport.

2. Responsibilities of Supporting and Subordinate Commands. Coordinate all transportation requirements with the JTF Transportation Officer. Air safety is a critical planning factor when preparing salvageable materiel for shipment. Accordingly, ensure all salvageable material has been pre-approved by DRMO and JTF/JOC for turn-in, has been certified free of hazardous waste and is packaged properly for transportation.

3. Limiting Factors. Annette Bay is not capable of receiving/berthing large vessels. Materiel from Seattle must be transloaded in Ketchikan from larger barges onto smaller vessels for onward movement to Annette Bay.

HEADQUARTERS, JFECC ALASKAN ROAD  
KANSAS CITY ARMORY, MISSOURI 64129

ANNEX E TO CJFECC ALASKAN ROAD OPORD 5250-03  
PERSONNEL

- REFERENCES: a. CJTF OPORD 5250-03.  
b. 10 U.S.C. 801 et seq, Uniform Code of Military Justice (UCMJ) and Manual for Courts Martial, 1995 Edition.  
c. JFECC Base Camp SOP.

1. SITUATION. See Basic Plan.

2. MISSION. Provide personnel and administrative support to the JFECC duration staff and limited support to rotational units while deployed within the Joint Task Force ALASKA ROAD (JTF-AR) Joint Operational Area (JOA).

3. EXECUTION.

a. Concept of Personnel Support. The JFECC J1 will operate from Kansas City, MO from 1 Oct 02 - 18 Mar 03 and will operate from Camp Wy Wuh from 19 Mar - 21 Sep 03. J1 will support the mission in two phases:

(1) Phase 1 (1 Oct 02- 17 Mar 03). During this phase, the JFECC J1 prepares for FY 03 construction training operations. The J1 will close out all FY 02 financial transactions and orders amendments, complete remaining personnel administrative work for FY 03 duration staff personnel, and advertise and hire FY 03 duration staff personnel. The J1 will coordinate with deploying rotational units to ensure coverage of critical MOS and will conduct RSOI operations.

(2) Phase 2 (18 Mar - 29 Sep 03). During this phase, the JFECC J1 deploys to and conducts administrative support operations from Camp Wy Wuh, AK. Efforts will focus on providing day-to-day administrative support to the duration staff and rotation units, strength accounting, protocol, record maintenance, and replacement operations.

b. Coordinating Instructions.

(1) Task organize IAW the JFECC TDA (Annex A Appenidx 1) and provide personnel rosters to the JFECC J1 60 days and 30 days prior to deployment. Fill or coordinate for fill all JFECC support slice positions indicated by para-line number on the TDA. Notify the JFECC ASAP if any support slice requirements cannot be met.

(2) Provide daily strength report to the JFECC 1SG NLT 0615 each workday IAW JFECC Base Camp SOP. Report by name all personnel leaving the JOA and destination to the JFECC J1 and 1SG.

- (3) Conduct Soldier Readiness Processing IAW (Appendix 2). Have SF 88, SF 93, and DD93 information readily available.
- (4) Deploy with personnel data sheets completed for all personnel. Turn personnel data sheets (Appendix 3) into the JFECC J1 NLT two hours after arrival at the base camp.
- (5) Complete Closing Report (Appendix 5) and Processing Checklist (Appendix 4) and submit to JFECC J1 prior to departure.
- (6) Pay for rotation personnel will be handled by the parent unit.
- (7) Deploy ADVON with DA 348s for all deploying personnel on computer disc.
- (8) Deploy with copies of orders and valid military ID cards and ID tags.
- (9) Be prepared to support Staff Duty operations during scheduled liberty days. Staff Duty crew will consist of all or part of the following and will operate from the Intermediate Staging Base (ISB) collocated the Ketchikan Armory.
  - (a) One Company Grade Officer as the Staff Duty Officer (SDO).
  - (b) One E-6 or above as Staff Duty NCO (SDNCO).
  - (c) One E-4 or below as the Staff Duty Driver (SDD).
- (10) On order, provide personnel to support KP and base camp details IAW the JFECC Base Camp SOP.
- (11) Uniform/Civilian Clothing.
  - (a) Uniform for all personnel is BDU with soft cap or construction helmet. Military issue coveralls may be worn as appropriate. Deploy with adequate wet / cool weather clothing. TA 50 (LBE / LBV) may be worn as directed by the rotation unit commander. Bring sleeping bags or blankets. The JFECC does not issue clothing or TA 50.
  - (b) Appropriate service regulations governing personal appearance will be strictly enforced.
  - (c) Wear civilian clothing to official functions unless uniform wear is specified.
  - (d) Wear civilian clothing when traveling commercially.
  - (e) Wear civilian clothing within the local community when off duty as permitted by the JFECC Commander. Appropriate civilian clothing is defined as a shirt or blouse with collar and sleeves, long trousers or slacks and closed shoes or civilian boots. Do not wear clothing that may be offensive or derogatory. Bring wet / cool weather civilian clothing.

(12) The JFECC J1 will coordinate for Chaplain support.

(13) Legal. (Refer to Appendix 1, :Legal)

(a) At present the Commander, JTF AR, has issued one general order, General

Order #1, which places limits on the activities of JTF AR personnel while on Annette Island or surrounding waters. **Possession, consumption, and / or sale of alcoholic beverages on Annette Island or surrounding waters are prohibited. The possession of firearms except while engaged in military law enforcement or security duties are prohibited. Commercial fishing is also prohibited.**

(b) Military Justice. Except in unusual circumstances, disciplinary authority is the responsibility of the parent organization of rotation personnel deployed into the JOA and will be exercised by them in accordance with service regulations. Personnel deployed as members of the duration staff on Title 10 status are subject to UCMJ authority under the CJTF and CJFECC.

(c) Rules of Engagement. All military personnel under operational control of the CJFECC are required to comply with the Rules of Engagement (ROE) in references A and B, and any additional rules issued by the Commander, JTF AR in General Orders. In addition, components are required to comply with their service directives. Any perceived conflicts among these regulations are to be brought to the attention of the JFECC.

(14) Mail.

(a) JFECC J1 will coordinate pick up and delivery of mail on a daily basis. Normal mail time from Ketchikan, AK to CONUS is 5 to 7 days.

(b) Deployed soldiers may be reached at the following address:

Regular Mail	UPS / FEDEX
Operation Alaskan Road	Operation Alaskan Road
Unit Designation	Unit Designation
P.O. Box 6418	645 Jackson Street
Ketchikan, AK 99901	Ketchikan, AK 99901

(c) The phone number into the JFECC J1 office is 907-247-5569. The FAX number is 907-247-5340. The number to the Ketchikan Armory is 907-247-5332. Personnel traveling should have the armory and J1 phone numbers.

(15) Red Cross.

- (a) In the event of family emergency, the family should contact the local Red Cross chapter in their area. Red Cross requires the soldier's name, SSN, unit of assignment, and military address. Once the Red Cross verifies the emergency, the Juneau Red Cross office will contact the JFECC/J1. The JFECC/J1 will notify the unit OIC or NCOIC who will notify the service member.
  - (b) The CJFECC approves emergency leave for duration staff personnel. The rotation unit OIC or NCOIC approves emergency leave for their personnel.
  - (c) Personnel on emergency leave will travel by the most expeditious means possible. The JFECC J1 will coordinate with JTF/JOC and the service member's home station for travel arrangements. Rotation unit personnel will return to home station using their original return ticket. If a ticket is not available (i.e. the service member deployed on military air), JTF will fund a return ticket. Duration staff members will receive a government-funded ticket from Ketchikan to Seattle, WA. It is the service member's responsibility to pay for travel from there to the final destination.
- (16) Morale, Welfare, and Recreation. The JFECC J1 is designated the MWR coordinator. MWR requests and use of facilities will be coordinated through the Commandant.
- (17) Travel Orders (DD Form 1610).
- (a) Travel may be by commercial, military, or charter air. Personnel traveling by commercial air will require DD1610s. The DD1610s will pay for the cost of transportation and first and last day per diem (as long as personnel are not in a group travel status). Mileage costs incurred from unit or the service members home unit pays HOR to the Airport of Embarkation (APOE). Personnel filling JFECC support slice positions on the TDA (see JFECC TDA for appropriate unit) will require para line numbers on the DD1610. Personnel not filling support slice requirements (ie the majority of engineer construction unit personnel) do not require para-line numbers.
  - (b) Submit DD Form 1610 travel order with items 1-11 filled out requests with para line numbers via electronic means to JTF JOC. Large groups may be submitted on a single DD1610 with continuation sheet. The JTF will route through the JTF JOC and the JTF J72. The J4 will coordinate with J4 and J1 and approve the DD1610. J1 will publish and forward them to the unit.
- (18) Awards.
- (a) Joint Service Awards are not authorized for rotation personnel.
  - (b) Service awards for rotation personnel will be processed by the parent unit.
  - (c) JFECC certificates of appreciation are available for unit commanders to issue to their personnel. The award may be signed by the rotation unit commander or by the CJFECC in circumstances requiring / deserving special recognition. The J1 has the certificates available on computer disc.

(d) The JTF awards outstanding unit awards to those units which meet the criteria outlined in (Appendix 6). These awards may be issued to company sized elements. Units with small multiple rotations (ie water purification) may receive the award collectively as a unit. The respective JFECC staff sections provide input/approval for these awards.

4. SERVICE SUPPORT. See Basic Plan.

5. COMMAND AND SIGNAL. See Basic Plan.

JERRY WEST  
LTC, EN, MOARNG  
Commander, JFECC

OFFICIAL:

Appendices:

- 1 - Legal
2. - Soldier Readiness Processing
- 3 - Processing Checklist
- 4 - Closing Report
- 5 - Outstanding Unit Award
- 6 - Packing List

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HEADQUARTERS, JFECC ALASKAN ROAD  
KANSAS CITY ARMORY, MISSOURI 64129

APPENDIX 1 TO ANNEX E TO CJFECC ALASKAN ROAD OPORD 5250-03  
LEGAL

- References:
- a. 10 U.S.C. Section 2012, Support and Services for Eligible Organizations and Activities Outside Department of Defense.
  - b. DoDD 1100.20, Support and Services for Eligible Organizations and Activities Outside the Department of Defense, 30 Jan 97.
  - c. 18 U.S.C. Section 1385, the Posse Comitatus Act.
  - d. 10 U.S.C. 801 et seq., Uniform Code of Military Justice (UCMJ) and Manual for Courts-Martial, 1998 Edition.
  - e. Claims, service regulations: AR 27-20, DA Pam 27-162 (Army); JAGINST 4890.1 (Navy/USMC); AFI 51-501 (Air Force).
  - f. Legal assistance, service regulations: AR 27-3; JAGMAN (Navy/USMC); AFI 51-504.
  - g. Military justice, service regulations: AR 27-10; JAGMAN (Navy/USMC); AFIs 51-201 and 51-202; ALCOMINST 1100.6A.
  - h. Memorandum of Agreement Among the United States Pacific Command, the United States Alaskan Command, the Metlakatla Indian Community, the Bureau of Indian Affairs, the Federal Highway Administration, the Alaska Department of Transportation and Public Facilities, and the Alaska National Guard Regarding the Innovative Readiness Training Opportunities on the Annette Island Reserve, Alaska, Dated 29 May 97.
  - i. Supplemental Memorandum of Agreement Between Alaskan Command and Metlakatla Indian Community regarding waiver of Metlakatla Law and Order Code, 23 Jul 97.
  - j. CJCSI 3121.01, JCS Standing ROE.
  - k. USCINCPACINST S710.2H, Theater-Specific ROE.
  - l. Joint Publication 0-2, Unified Action Armed Forces (UNAAF), Feb 95.
1. Legal Basis for the Operation. The Operation ALASKAN ROAD is authorized and funded as assistance to a non-DoD organization incidental to military training (AKA Innovative Readiness Training - IRT), Ref a, and b.

2. General Orders. At present, the JTF Commander has issued one general order, General Order #1, which places limits on the activities of JTF personnel while on Annette Island or surrounding waters. The CJFECC will provide copies of all general orders to tactical units deploying to Annette Island and direct all personnel in these units to comply with all general orders.

3. General Guidance. The JTF Staff Judge Advocate (SJA) will:

- a. Serve as staff judge advocate for JTF Commander and his staff to provide legal advice on JTF operations in support of the ALASKAN ROAD Project.
- b. Obtain the necessary personnel to carry out these duties from the component units and, if necessary, by requesting support from USCINCPAC.
- c. Ensure all plans, rules of engagement, policies, and directives are consistent with domestic and international law.

4. Specific Guidance

a. Domestic Law Enforcement and Emergency Response Considerations

- (1) Under US Constitution and statutory laws, the protection of life and property and maintenance of public order are primarily the responsibility of the state and local governments.
- (2) The principal statutory limitation is the Posse Comitatus Act (18 USC 1385), which prohibits the use of any part of the Army or Air Force to execute or enforce the laws, except as authorized by the Constitution or Congress.
- (3) Two Constitutional authorizations are recognized (based upon inherent right of US to ensure preservation of public order and carrying out of government operations):
  - (a) Emergency authority. Use of military force to prevent loss of life, wanton destruction of property, and to restore public order. Limited to cases of sudden and unexpected disasters where local authorities are unable to provide needed response (e.g., emergency fire-fighting and EOD services, using Military Working Dogs to aid in locating lost persons, or explosive devices).
  - (b) Protection of federal property and federal government functions, where local authorities are unable or decline to provide adequate protection. [Note: This authority is the basis for the provision in Ref h stating the military will provide security for the base camp. This authority does not authorize security personnel to otherwise enforce US laws (e.g., by arresting a trespasser), although, when necessary, an individual can be temporarily detained until civil authorities can respond to the camp.]

b. Claims

(1) Claims by civilians for damages or injuries allegedly caused by Operation ALASKAN ROAD operations or personnel shall be submitted to the ALCOM Staff Judge Advocate, who will assess and forward them to the appropriate service component. Parent organizations of tactical units deployed to Annette Island are responsible for the investigation and processing of potential claims incidents in accordance with service regulations (Ref e).

(2) Personal property claims of military personnel cognizable under 31 U.S.C. 3721 (claims for damage or loss of personal property incident to service) through claimant's own service channels in accordance with Reference e.

(3) These claims processing requirements do not relieve the JFECC commander and attached personnel of their duty to report significant incidents promptly to the JTF/JOC and ensure the timely completion of any necessary inquiries, reports of survey, or investigations. The report will include facts and circumstances of the incident, full identity and unit of individuals involved, and extent of loss, damage or injury, and contemplated action.

c. Legal Assistance. The CJFECC and JFECC staff will obtain legal assistance from their parent organizations. The CJFECC will direct commanders of units deployed into the JOA to obtain legal assistance from their parent organizations. When emergency legal assistance is required, contact JTF/JOC. Reference f applies.

d. Military Justice.

(1) The JTF and JFECC Commanders have command authority over all military members who are deployed into the JOA in support of Operation ALASKAN ROAD. This command authority includes nonjudicial punishment authority over service members in Title 10 status. Nonjudicial punishment will be administered in accordance with Reference d and the appropriate service regulations, Reference g.

(2) The JFECC Commander will promptly report to the JTF/JOC any serious incident that may give rise to nonjudicial punishment or a court-martial action. The report will include the full identity and unit of individuals involved, a brief summary of the incident, and contemplated actions. If the JFECC Commander intends to discipline any military member, he or she must first contact the ALCOM/JTF Staff Judge Advocate at DSN: 552-3451 or Commercial at (907) 552-3451.

e. Fiscal law considerations. Operation ALASKAN ROAD is funded as an innovative readiness training (IRT) program, references (a), and (b). As such, expenditures of moneys allocated to this mission are limited by the terms of the IRT program. The most significant limitations are the requirements that (1) actions by the JFECC Commander and attached personnel are limited to actions in furtherance of valid military training, and (2) this assistance shall not result in a significant increase in the cost of training.

f. Rules of engagement. All military personnel attached, assigned, or deployed in support of the ALASKAN ROAD Project are required to comply with the rules of engagement (ROE) in references j and k and any additional rules issued by the JTF Commander in General Orders. In addition, components are required to comply with their service directives (e.g., Marines must comply with Marine Corps Order 5500.6F, Arming of Security and Law Enforcement Personnel and the Use of Force). Any perceived conflicts among these regulations are to be brought to the immediate attention of the JTF/JOC, which will coordinate, with JTF/SJA to provide clarification and guidance.

HEADQUARTERS, JFECC ALASKAN ROAD  
KANSAS CITY ARMORY, MISSOURI 64129

APPENDIX 2 TO ANNEX E TO CJFECC ALASKAN ROAD OPORD 5250-03  
SOLDIER READINESS PROCESSING

1. SITUATION. See Basic Plan.
2. MISSION. Ensure all military personnel identified to participate in JTF ALASKAN ROAD during FY03 are prepared and ready for deployment.
3. EXECUTION.
  - a. Concept of support. The CJFECC requires that soldier readiness processing (SRP) be accomplished for all service members who participate in JTF ALASKAN ROAD FY03 operations. SRP must be conducted at home station prior to deployment and includes the following checks and updates:
    - (1) Enrollment in Sure Pay
    - (2) Update Record of Emergency Data, DD Form 93
    - (3) Check/Update Military Drivers License
    - (4) Check ID Card
    - (5) Check Identification Tags
    - (6) Issue Required Clothing/Equipment
    - (7) Establish Family Support Program
    - (8) Update SGLI, SGLV 8286
    - (9) Annual Medical / Dental Screen
  - b. Rotational unit commanders must ensure all personnel are deployable and have completed SRP. Rotation units should have easy access to packets for each soldier deploying into the JOA containing the following information:
    - (1) Copy of SF 88 and SF93
    - (2) Copy of DD93
    - (3) Copy of DA348

c. All JFECC duration staff personnel must have a readiness packet containing copies of the following items prior to in processing:

- (1) Deployment Orders
- (2) Record of Emergency Data, DD Form 93
- (3) Military Drivers License
- (4) SGLI, SGLV 8286
- (5) Abbreviated 201
- (6) Copies of Medical/Dental Records

5. The POC for this matter is the JFECC J1 at commercial (907) 247-5553.

HEADQUARTERS, JFECC ALASKAN ROAD  
KANSAS CITY ARMORY, MISSOURI 64129

APPENDIX 3 TO ANNEX E TO CJFECC ALASKAN ROAD OPORD 5250-02.  
PROCESSING CHECKLIST

**JTF OPERATION ALASKAN ROAD**

Duration - In/Out Processing Checklist

Please Print Clearly

NAME: \_\_\_\_\_ SSN: \_\_\_\_\_ - \_\_\_\_\_ - \_\_\_\_\_  
LAST FIRST MIDDLE

RANK: \_\_\_\_\_ MOS: \_\_\_\_\_ PARA-LIN \_\_\_\_\_ - \_\_\_\_\_ SECTION \_\_\_\_\_

EVAL RQMT: OER, NCOER, FITREP, EVAL REPORT, LETTER OF INPUT, NOB, NONE  
CIRCLE ONE

HOME PHONE: (\_\_\_\_) \_\_\_\_\_ - \_\_\_\_\_ EMERGENCY POC \_\_\_\_\_

HOME OF RECORD \_\_\_\_\_  
STREET CITY STATE ZIP CODE

HOME UNIT: \_\_\_\_\_ UNIT PHONE: (\_\_\_\_) \_\_\_\_\_ - \_\_\_\_\_

UNIT ADDRESS: \_\_\_\_\_  
STREET CITY STATE ZIP CODE

**COMPONENT CIRCLE ONE**

ARMY	ARMY NATIONAL GUARD	ARMY RESERVE	MARINE	MARINE RESERVE	NAVY	NAVY RESERVE	AIR FORCE	AIR FORCE RESERVE	AIR NATIONAL GUARD
------	---------------------------	-----------------	--------	-------------------	------	-----------------	--------------	-------------------------	--------------------------

ARRIVAL DATE: \_\_\_\_\_ PLANNED DEPARTURE DATE \_\_\_\_\_

RETURN FLIGHT: \_\_\_\_\_ COMMERCIAL/MIL AIR TIME: \_\_\_\_\_

BRKS# \_\_\_\_\_ MEAL CARD # \_\_\_\_\_ P.O. BOX # \_\_\_\_\_ DOB \_\_\_\_\_  
MM/DD/YY

**IN PROCESSING**

	Initials / Date
Provide Copy of TDY Orders and Amendments	_____
ID Card	_____
Travel Itinerary	_____
Complete all In-processing briefings	_____

## OUT PROCESSING

		Initials / Date
Copy of any Amendments to Travel Orders	_____	_____
Close LAN account	_____	_____
Complete and Review Travel Voucher	_____	_____
Hand Receipts cleared w/supply NCO	_____	_____
Vehicle Equipment Cleared w/J4	_____	_____
Turn-in P.O. Box Key / Change of address card	_____	_____
Secure Medical Records	_____	_____
Turn In Meal Card	_____	_____
Stamp Original Orders (Air Force/Marines/Navy)	_____	_____
Evaluation Signed / Complete	_____	_____
DD214 received (ARNG only)	_____	_____
Barracks Cleared w/1SG	_____	_____

HEADQUARTERS, JFECC ALASKAN ROAD  
KANSAS CITY ARMORY, MISSOURI 64129

APPENDIX 4 TO ANNEX E TO CJFECC ALASKAN ROAD OPORD 5250-03  
CLOSING REPORT

**CLOSING REPORT**

**DATE:**

FROM: CDR, JOINT TASK FORCE ENGINEER COMPONENT

TO: CDR, JOINT TASK FORCE ALASKAN ROAD

**INFO UNIT**

**1. REDEPLOYING UNIT:**

**2. POINT OF CONTACT AND PHONE NUMBER**

**3. POINT OF DEBARKATION:**

A. DATE / TIME \_\_\_\_\_

B. LOCATION \_\_\_\_\_

C. NUMBER OF PERSONNEL \_\_\_\_\_

D. MODE OF TRANSPORTATION \_\_\_\_\_

E. EQUIPMENT BEING SHIPPED WITH UNIT \_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

**4. UNIT CONTRIBUTION**

A. MANPOWER

		<b>DAYS</b>	<b>TOTAL MANDAYS</b>
<b>NUMBER ENLISTED</b>			
	PREDEPLOYMENT		
	DEPLOYMENT		
	POSTDEPLOYMENT		
<b>NUMBER OFFICERS</b>			
	PREDEPLOYMENT		
	DEPLOYMENT		
	POSTDEPLOYMENT		
<b>NUMBER TECHNICIAN</b>			
	PREDEPLOYMENT		
	DEPLOYMENT		
	POSTDEPLOYMENT		
<b>NUMBER CIVILIAN</b>			
	PREDEPLOYMENT		
	POSTDEPLOYMENT		

B. O&M CONTRIBUTIONS

GOODS AND SERVICES	DOLLAR VALUE
<b>TOTAL</b>	

C. IRT FUNDS EXPENDED BY UNIT

P&A	
O&M	
TOTAL	

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HEADQUARTERS, JFECC ALASKAN ROAD  
KANSAS CITY ARMORY, MISSOURI 64129

APPENDIX 5 TO ANNEX E TO CJFECC ALASKAN ROAD OPORD 5250-03  
OUTSTANDING UNIT AWARD

<b>UNIT:</b>		
<b>ROTATION DATE:</b>		
<b>REQUIREMENT</b>	<b>SECTION</b>	<b>INIT</b>
PERSONNEL ROSTER WITHIN 60 DAYS	J1	
FLIGHT MANIFEST WITHIN 15 DAYS	J1	
SUBMITS CLOSING REPORT	J1	
COMPLETES ALL ASSIGNED TASKS	J3	
SUBMITS ALL CONST REPORTS IAW SOP	J3	
HAS NO REPORTABLE ACCIDENTS	J3	
SUBMITS AAR PRIOR TO DEPARTURE	J3	
HAS NO REPORTS OF SURVEY	J4	
COMPLETES ALL TECHNICAL INSPECTIONS	MAINT / J4	
URNS IN LOG BOOKS / KEYS	MAINT / J4	
NO POLICE REPORTABLE INCIDENTS ON PASS	1SG	
LEAVES FACILITIES IN GOOD CONDITION	1SG	

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HEADQUARTERS, JFECC ALASKAN ROAD  
FORT LEONARD WOOD, MISSOURI 65473

APPENDIX 6 TO ANNEX E TO CJFECC ALASKAN ROAD OPORD 5250-03  
RECOMMENDED MILITARY CLOTHING/EQUIPMENT LIST

**ALICE PACK-THESE ITEMS NEED TO BE CARRIED ON THE PLANE FOR FAST RETRIEVAL IN CASE OF INCLEMENT WEATHER.**

<u>ITEM</u>	<u>QUANTITY</u>	<u>REMARKS</u>
WET WEATHER TOP/BOTTOM	1 (SET)	Necessity. Do Not Forget
TOILETRY ITEMS(2 WK SUPPLY)	1 (SET)	Will be sold in PX.
UNIFORM (BDU)	1 (SET)	(Hat/T-Shirt/BDU)
CLOTH, BATH	1	
TOWEL, BATH	1	
BOOTS, COMBAT	1	
GORTEX TOP/BOTTOM	1 (SET)	If issued to unit
GLOVES (COLD WEATHER)	1 (PR)	Opt/Highly recommend
<b>A-BAG</b>	1	
BAG, DUFFEL	1	
SHOWER SHOES	1	
BELT, WEB	1	
CASE, FIRST AID	1	
CANTEEN, WATER	1	
COVER, CANTEEN	1	
CUP, CANTEEN	1	
BAG, SLEEPING	1	
INSECT BAR, (MOSQUITO NET)	1	Opt/Highly Recommend
HARD HAT	1	Necessity. Do Not Forget
LINER, FIELD JACKET	1	
BOOTS	1	
OVERBOOTS, WET WEATHER	1	Necessity. Do Not Forget
<b>B-BAG</b>		
BAG, DUFFEL	1	
CAP, BDU	1	
SHIRT, BDU	3	
TROUSERS, BDU	3	
JACKET, FIELD	1	
SOCKS	5	
UNDERWEAR	5	
T-SHIRT	5	
CLOTH, BATH	1	

TOWEL, BATH	1	
CIVILIAN CLOTHS (SETS)	1	
LAUNDRY BAG (LABELED)	1	
GLOVES (ENGR WORK GLOVES)	1	Necessity. Do Not Forget
<b>WORN</b>		
CIVILIAN CLOTHES	1	Must be worn on plane
ID TAGS	1	
ID CARD	1	
COPY OF ORDERS	1	

**NOTE:**

- 1. LAUNDRY SOAP PROVIDED BY JFECC. THERE ARE LAUNDRY FACILITIES ON ANNETTE ISLAND.**
- 2. THERE WILL BE A PX ON ANNETTE ISLAND.**

HEADQUARTERS, JFECC ALASKAN ROAD  
KANSAS CITY ARMORY, MISSOURI 64129

ANNEX F TO CJFECC ALASKAN ROAD OPORD 5250-03  
PUBLIC AFFAIRS

1. SITUATION. See Basic Plan
2. GENERAL. This annex assigns responsibilities and provides guidance for military Public Affairs (PA) in support of Operation Alaskan Road. This annex establishes the procedures for the conduct of joint public affairs operations for Operation Alaskan Road.
3. MISSION. 18 Mar - 20 Sep 03, the JFECC Public Affairs Officer conducts operations to promote the military role in this Innovative Readiness Training Program.
4. EXECUTION
  - a. Concept of the Operation. Public affairs activities will focus on the military training associated with the project. The JFECC provides the following guidance to units deploying in support of Operation Alaskan Road.
    - (1) Maintain positive and productive community relations with the neighboring communities throughout the operation.
    - (2) Promote public recognition of the military training value received and of the benefits to the surrounding communities.
    - (3) Promote the IRT program as an outstanding means of using required military training to support the public need.
    - (4) Refer all media inquiries to the JFECC PAO or the designated representative.
  - b. Tasks to Subordinates.
    - (1) JFECC Public Affairs Officer.
      - (a) Coordinate with the JTF PAO, Metlakatla Indian Community, and Ketchikan to develop and enhance community relations.
      - (b) Provide escort for media representatives and community leaders.
      - (c) Provide / produce video, still photos, and print for press releases to mass market and local area news services. Clear all press releases through the JTF PAO.
      - (d) Coordinate with deploying units for press coverage in their home areas.
      - (e) Prepare hometown news releases for members of the duration staff.

(f) Develop improved MWR opportunities for the task force within the local communities.

(g) Advise the JTF PAO on media activity on any accident, incident, or event likely to generate media or public interest.

(2) Deploying Units.

(a) Coordinate public affairs support with the JFECC PAO.

(b) Provide copies of any media coverage to the JFECC.

(c) Clear all press releases with the JFECC PAO.

5. SERVICE SUPPORT. The JFECC does not provide film or videotape for deploying units. Deploy with required PA support materials from home station.

JERRY WEST  
LTC, EN, MOARNG  
Commander, JFECC

HEADQUARTERS, JFECC ALASKAN ROAD  
KANSAS CITY ARMORY, MISSOURI 64129

ANNEX G TO JFECC ALASKAN ROAD OPORD 5250-03  
ENGINEER

References: a. FM 5-250, Explosives and Demolitions

b. FM 5-412, Project Management

c. FM 5-430-00-1, Planning and Design of Roads in the Theater of Operations

d. FM 5-434, Earthmoving Operations

e. TM 5-332, Pits and Quarries

f. FP-96, Standard Specifications for Construction of Roads and Bridges on Federal Highway Projects

g. Environmental Assessment prepared by the Alaska Department of Transportation and Public Facilities

h. Engineer Safety SOP

1. Situation. See Basic Plan.

2. Mission. See Basic Plan.

3. Execution.

a. Concept of Operations. See Basic Plan.

b. Commander's Intent. See Basic Plan.

c. General Engineer Projects Scope of Work. Operation Alaskan Road is a Department of Defense (DoD) Innovative Readiness Training (IRT) Exercise. This USCINCPAC sponsored multi-year IRT exercises is an engineering effort that consists of the construction of approximately 14.5 miles of mountainous and coastal roadway on Annette Island in southeast Alaska. Road construction will occur primarily between April and September of each year. Construction units will be allocated annually, matching the required construction tasks with unit training requirements. The duration of unit deployment periods will be tailored to meet unit-training requirements. In the case of Reserve and National Guard units, the deployment duration will most likely correspond to the two-week annual training period.

(1) Initial Deployment and Base Camp Preparation. An advance team will arrive and prepare the construction site for the arrival of the main body of construction forces. The JFECC will arrive on the Island and establish the Joint Force Engineer equipment necessary to sustain base camp operations of sufficient size to provide all essential services (billeting, messing, medical care, MWR) to approximately 250-270 soldiers.

(2) Road Construction Training Operations. (19 Apr - 6 Sep 03) During this phase, the JFECC will conduct training tasks for deployed tactical engineer units on Annette Island, Alaska. All road construction engineering training and logistics support operations will take place during this phase. The goal of FY03 construction operations is to perform construction activities between station 3+600 to station 22+000. Although units and individuals will be rotating through the JOA, the total number of military personnel on Annette Island during this phase will be approximately 250-270. This portion of the project will include clearing, grubbing, blasting, fill, drainage, grading, burning, and sub-base construction operations.

(3) Standdown Period. (22 Sep - 11 Jan 04) During this period, all construction operations on Annette Island will cease and no military personnel will be permitted on Annette Island except with prior written approval from JTF HQ.

(4) Maintenance Period. (12 Jan - 31 Mar 04). Heavy construction equipment scheduled and unscheduled maintenance operations will take place during this period. Security operations for all military resources on Annette Island will be conducted during this period.

d. Construction.

(1) General. All construction will be performed in accordance with U.S. Department of Transportation - Standard Specifications for Construction of Roads and Bridges on Federal highway Projects (FP-96, 1996), the environmental assessment (EA) for Walden Point Road, July 1997, as well as the applicable JFECC SOP's. Daily project status reports will be made by the project OIC through their chain of command to the JFECC J3.

(2) Project Folders. Project folders will be maintained on site by the rotation project OIC/NCOIC.

(3) Scheduled Updates. The JFECC J3 will update the project schedule maintained at JFECC J3 at least on a weekly basis.

e. Quality Control.

(1) General. The CJFECC will be responsible for quality control (QC). All work will be completed in accordance with project plans and specifications. Deviation from the plans requires approval by the JFECC J3. The JFECC J3 and Mr. Dan Reed at the Federal Highway Administration will be the on site QC/QA.

(2) Layout. All projects will be carefully laid out before starting construction. Lines, grades, and existing dimensions will be verified to ensure that the planned construction can be accomplished. Any discrepancies will be reported to the JFECC J3 Quality Control OIC/NCOIC immediately.

4. Service Support. See Basic Plan.

5. Command and Control. . See Basic Plan.

JERRY WEST  
LTC, EN, MOARNG  
Commander, JFECC

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HEADQUARTERS, JFECC ALASKAN ROAD  
KANSAS CITY ARMORY, MISSOURI 64129

ANNEX J TO CJFECC ALASKAN ROAD OPORD 5250-03  
COMMAND RELATIONSHIPS

- REFERENCES: a. Memorandum of Agreement between JTF Alaskan Road and the 35<sup>th</sup> Infantry Division Support Command, dated 20 August 2001.
- b. Memorandum of Agreement Among the United States Pacific Command, the United States Alaskan Command, the Metlakatla Indian Community, the Bureau of Indian Affairs, the Federal Highway Administration, the Alaska Department of Transportation and Public Facilities, and the Alaska National Guard Regarding the Innovative Readiness Training Opportunities on the Annette Island Reserve, Alaska. dated 29 November 2000.

1. General

- a. Purpose. To establish command relationships between:
- (1) JTF Alaskan Road.
  - (2) All organizations listed in Annex A.
- b. Scope. This annex establishes command relationships for Operation Alaskan Road.

2. Command Lines.

- a. USPACOM exercises Combatant Command (COCOM) over CJTF Alaskan Road.
- b. COMALCOM is dual-hatted as CJTF Alaskan Road and reports directly to USPACOM as CJTF.
- c. JTF Alaskan Road has a single functionally organized component--a Joint Force Engineering Component Command (JFECC). This command is doctrinally analogous to a Joint Force Air, Land, or Maritime Component Command. CJTF Alaskan Road exercises Operational Control (OPCON) over the CJFECC and JFECC Staff. CJFECC and all JFECC staff members will be attached to HQ JTF Alaskan Road for UCMJ and limited administrative support.
- d. CJTF Alaskan Road exercises OPCON over all tactical units participating in Operation Alaskan Road that are deployed into the JOA.
- (1) CJTF Alaskan Road exercises OPCON over units deployed into the JOA. OPCON of deploying units transfers to CJTF Alaskan Road upon arrival of the unit at the port of debarkation within the JOA. OPCON of deploying units reverts to the commander of the parent organization on redeployment when the unit departs the JOA.

(2) CJTF Alaskan Road delegates OPCON of all deployed tactical units to the Commander, Joint Force Engineering Component Command (CJFECC).

(3) Parent organizations of units deployed into the JOA retain Administrative Control (ADCON) over their units while they are in the JOA. This ADCON includes: UCMJ authority, personnel support, and supply support for organic equipment supporting Operation Alaskan Road within the JOA. CJTF, CJFECC, and the parent organization of service members will have concurrent UCMJ authority over service members, in Title 10 status, under the OPCON of CJTF and CJFECC.

e. The ALCOM staff is dual-hatted as the JTF Alaskan Road staff.

### 3. Support and Coordination Relationships.

#### a. Supporting Military Forces.

(1) 35th Engineer Brigade (35 EN BDE), Missouri Army National Guard. The 35 EN BDE provides the CJFECC and personnel to fill positions on the JFECC Primary Staff.

(2) 35th Infantry Division Support Command (35 DISCOM). The 35 DISCOM provides logistics and administrative support personnel for the JFECC Support Staff (Ref (a)) when units deploying to Annette Island cannot provide the required JFECC Support Staff personnel.

(3) 3rd Contracting Squadron (3 CONS). 3 CONS provided contracting support to JTF Alaskan Road.

#### b. Coordinating Authorities.

(1) CJTF Alaskan Road is responsible for all coordination with Walden Point Road Memorandum of Agreement (Ref (b)) signatories involving issues that:

(a) Cause a significant increase in the cost or schedule of Operation Alaskan Road.

(b) Obligate the US Government.

(c) Commit the US Government to a contract.

(d) Extend the military's obligations to support the Walden Point Road Project beyond those specified in the MOA (Ref (b)).

(2) The CJFECC is authorized to conduct the coordination with MOA (Ref b) signatories necessary to ensure the conduct of safe and effective construction operations. The CJFECC is also responsible for Operation Alaskan Road community relations with the Metlakatla Indian Community (MIC) and the community of Ketchikan, Alaska.

c. Inter-Departmental/Service Support Agreements. JTF Alaskan Road has coordinated Inter Service Support Agreements with the following organizations for logistics and other support to Operation Alaskan Road (see Annex D for details).

- (1) Alaska National Guard.
- (2) USCG Integrated Support Command, Ketchikan, AK.
- (3) Directorate for Logistics, Fort Richardson, AK.

JERRY WEST  
LTC, EN, MOARNG  
Commander, JFECC

OFFICIAL:

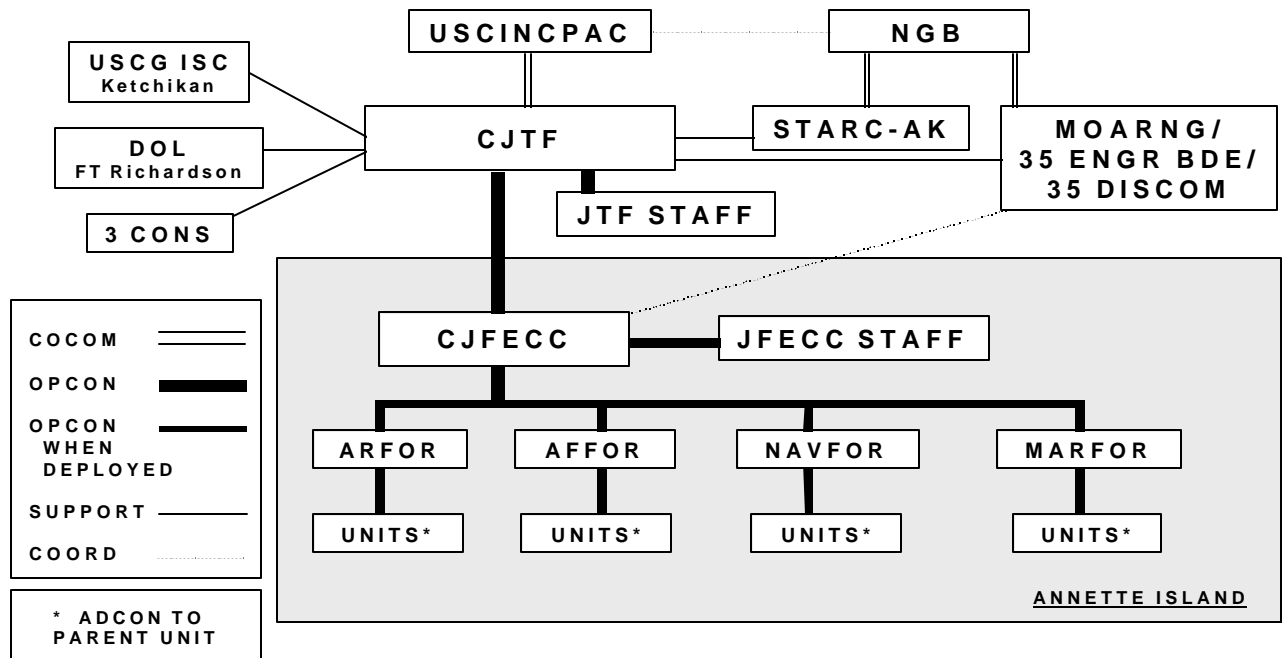
Appendices:

- 1 - Command Relationships Diagram
- 2 - JFECC Command Structure

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HEADQUARTERS, JFECC ALASKAN ROAD  
KANSAS CITY ARMORY, MISSOURI 64129

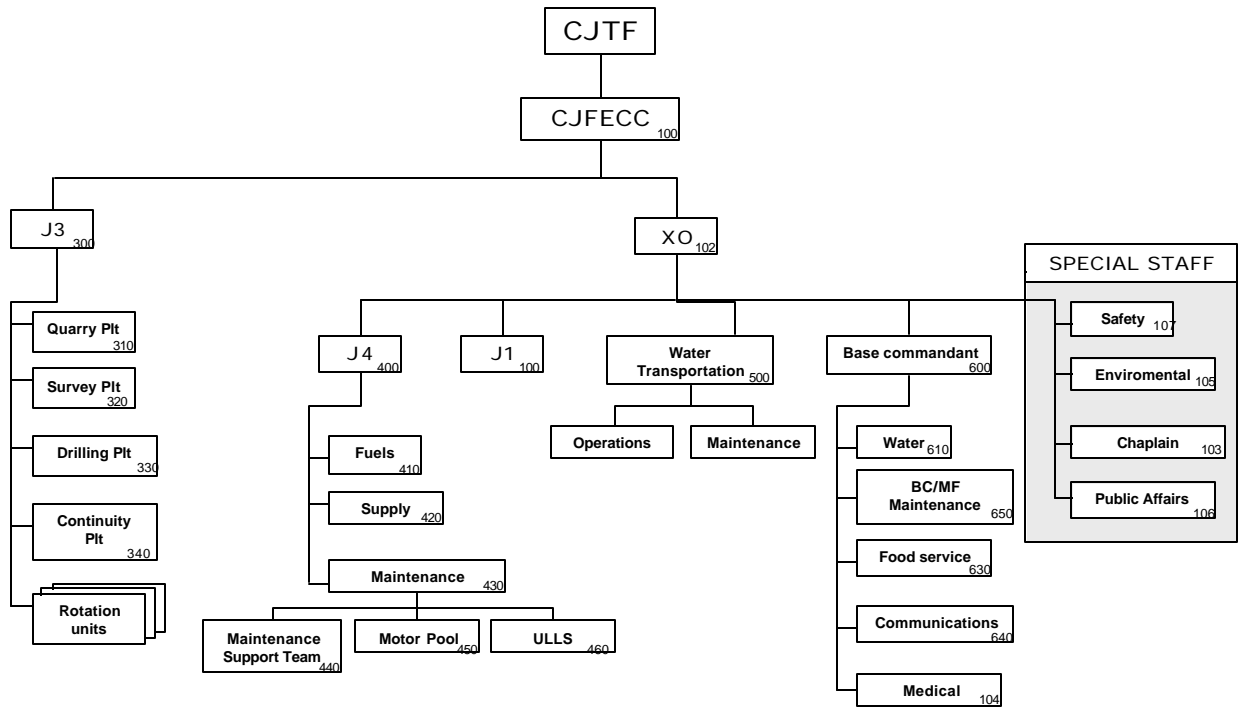
APPENDIX 1 TO ANNEX J TO CJFECC ALASKAN ROAD OPORD 5250-03  
COMMAND RELATIONSHIPS DIAGRAM



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KANSAS CITY ARMORY, MISSOURI 64129

APPENDIX 2 TO ANNEX J TO CJFECC ALASKAN ROAD OPORD 5250-03  
JFECC COMMAND STRUCTURE



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KANSAS CITY ARMORY, MISSOURI 64129

ANNEX K TO CJFECC ALASKAN ROAD OPORD 5250-03  
COMMAND, CONTROL, COMMUNICATIONS, AND COMPUTER SYSTEMS

REFERENCES: a. Basic Plan.

b. Annex K to CJTF Alaskan Road OPORD 5250-03

Time Zone Used throughout the Order: Alaskan Time

1. SITUATION.

a. The primary communication system for Operation Alaskan Road is commercial telephone. The Intermediate Staging Base (ISB) located at the Ketchikan National Guard Armory has four (4) telephone lines installed and Camp Wy-Wuh has twelve (12) and Hemlock Bay Maintenance Facility has two (2) lines. The LMR infrastructure provides voice, point to point, and group talk net capabilities. Secondary communications consist of commercial cellular telephone service. Backup communications is SKYCELL commercial satellite telephones located at the Base camp and Hemlock Bay.

b. Terrain. The terrain of the area of operations (AOR), specifically Ketchikan and Annette Island, is generally rugged and mountainous with dense vegetation. Topographic interference has resulted in the installation of a repeater system for land mobile radios (LMRs). This system is fully functional and provides nearly all-island coverage.

c. Weather. See Basic Plan. The climactic effect of high moisture, both precipitation and oceanic influence, will potentially cause increased PMCS of communications equipment throughout operations.

2. MISSION. The JFECC coordinates the installation, operation, and maintenance of command and control communications, and computer systems for forces in support of CJTF Alaskan Road during construction operations and provides communications assets for elements on Annette Island.

3. EXECUTION.

a. Concept of Signal Support Operations. There is no requirement or need to deploy with organic tactical level communications equipment. Signal support once established is continuous throughout all phases of operations. (See Basic Plan, Concept of Operations): The JFECC establishes communications in support of construction operations, requiring radio point to point and commercial telephone access for voice and data communications. The LMR system allows communication in and around the community of Ketchikan, along the waterways to and from Annette Island, within the construction elements working in and around the vicinity of the Wy Wuh Base Camp, the maintenance facility at Hemlock Bay, and all locations along the proposed roadway. Secondary communications assets available

are commercial cellular telephone, and SKYCELL satellite telephones. Specified computers and phone/fax assets are also available in support of communications requirements. Commercial and cellular telephone access for voice and data communications are established at the Wy Wuh Base Camp on Annette Island and at the AK ARNG Armory in Ketchikan.

b. Tasks to Subordinate Units.

- (1) Use the existing communications system for communications. There is no requirement or need to deploy with organic tactical level communications equipment, but recommend units bring a computer for administrative requirements.
- (2) Units will hand receipt and accountability of all communications assets assigned from the JFECC. The unit will ensure return of these assets prior to unit redeployment.
- (3) Site Commanders, project OICs/NCOIC will conduct periodic communications checks with the JFECC COMMS NCO. As directed, daily PMCS is required on communications equipment.

c. Coordinating Instructions.

- (1) Any units that require COMSEC will coordinate with the CJFECC.
- (2) The JFECC will ensure courier services and systems are established and maintained at a level commensurate with security requirements.
- (3) Immediately report any perceived interference of communications (jamming, disruption, interruption) by unknown sources to the JFECC COMM NCO.
- (4) There is no Defense Switched Network (DSN) available in Ketchikan AK, thus all telephone communications will be conducted via commercial phone lines. These telephone systems are provided for government official use only. Unit personnel may only use government telephones for morale, welfare, and recreation (MWR) calls using personal calling cards or 1-800-collect services.
- (5) The JFECC uses Microsoft Office Professional software. This software includes a spreadsheet (Microsoft Excel), word processor (Microsoft Word), Database (Microsoft Access), and presentation software (Microsoft PowerPoint). Regardless of the specific version of the Microsoft Office, it must be compatible with version 4.3. Therefore, all data must be saved in the following versions: MS Word 6.0, MS PowerPoint 4.0, MS Excel 4.0, and MS Access 4.0. An alternative word processing standard is ASCII (sometimes-called text format). Documents must use these formats, so that all computers can view electronic mail documents.
- (6) Limited Internet access is available and must be coordinated through the JFECC COMM NCO.

4. SERVICE SUPPORT

a. Logistics. Coordinate any support requirements necessary for effective operation of communications equipment with the JFECC .

b. Administration. Use Greenwich Mean Time (ZULU) time zone in all reports, messages, and orders concerning operations. Use local times as necessary for clarity. Metlakatla Indian Community does not adhere to Daylight Saving Time. Between October and April Metlakatla is one hour ahead of Anchorage.

JERRY WEST  
LTC, EN, MOARNG  
Commander, JFECC

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ANNEX L TO CJFECC ALASKAN ROAD OPORD 5250-03  
ENVIRONMENTAL CONSIDERATIONS

- REFERENCES
- a. Environmental Assessment for Walden Point Road
  - b. Environmental Baseline Survey for Operation Alaskan Road
  - c. Military Environmental Protection, FM 20-400
  - d. Environmental Protection and Enhancement, AR 200-1
  - e. The National Environmental Policy Act
  - f. The Resource Conservation and Recovery Act
  - g. Environmental Protection Agency and Corps of Engineer Permits
  - h. The Bald Eagle Protection Act
  - i. Operation Alaskan Road Environmental Handbook
  - j. JFECC Spill Response Plan

1. GENERAL.

- a. Purpose. To provide guidance to all Operation Alaskan Road personnel to insure Operation Alaskan Road activities do not adversely affect the ecology of Annette Island.
- b. Scope. This Appendix applies to all organizations and units assigned, attached or under operational control (OPCON) to the JFECC. If subordinate units publish supplements to this Appendix, they will not conflict with the procedures outlined herein. A copy of each supplement will be furnished to this headquarters (ATTN: JFECC).
- c. Situation. The project location is in an ecologically fragile environment. Strict adherence to several environmental regulations and permit requirements are required to insure mission success.

2. MISSION. See Basic Plan.

3. EXECUTION. A permanent full-time environmental officer will be assigned to the JFECC to insure all environmental requirements as specified in United States Environmental Protection Agency and Corps of Engineer permits, pertinent federal and local regulations and U.S. Army regulations are carried out. All units will receive an initial environmental brief upon arrival at Annette Island. All commanders and OIC's will receive a detailed Environmental Handbook and Hazardous Materials Handling and Spill Response Plan. The Environmental Officer conducts routine inspections of the project and the Base Camp to insure all requirements are being met and to provide guidance as needed.

- a. Coordinating instructions.

- (1) All leaders will understand and implement best management practices in accordance with the Environmental Handbook and Environmental Assessment.
- (2) All leaders will understand and implement the requirements of the Hazardous Material Handling and Spill Response Plan.
- (3) Primary responsibility for non-compliance to environmental requirements will lie with the unit commander and project OIC.
- (4) The primary environmental considerations associated with this project are water quality, solid waste management, hazardous materials and hazardous waste management, wastewater treatment, wildlife (fisheries and eagle) management, land reclamation, and erosion control.
- (5) Solid waste reduction and recycling is command directed. All participating units will insure 100% involvement with the recycling and waste reduction policy.
- (6) Sensitive areas (areas that require special consideration):
  - (a) Eagle Population: The eagle population is managed on Annette Island. An eagle management plan and eagle-monitoring program is in effect. Commanders will be briefed on the policy.
  - (b) POL spills: Report all spills immediately to the environmental officer. The fish populations are extremely sensitive to POL spills. Make every effort to prevent POL from entering the water.
  - (c) Fisheries: Annette Island streams host a large salmon population. Spawning occurs during most of the construction season. Spawning fish are extremely sensitive to erosion, POL, untreated wastewater, and any other contaminant. Commanders make every effort to insure no discharge of any kind enters any drainage.
- (7) Do not clear outside of the marked clearing limits. Destruction of Flora (vegetation) outside the clearing limit is strictly prohibited.
- (8) The specific requirements and procedures for proper management are detailed in the Task Force Alaska Environmental Handbook and The Hazardous Material Handling and Spill Response Plan.

#### 4. SERVICE SUPPORT.

- a. All environmental equipment and supplies are provided to units by the JFECC.
- b. The JFECC environmental officer insures all pertinent personnel are trained in the use of environmental equipment and environmental situations.

## 5. COMMAND AND SIGNAL.

### a. Command.

- (1) The Environmental Officer is a direct representative of the JFECC Commander for all environmental issues.
- (2) The Alternate Environmental Officer is the Assistant Operations Officer.

### b. Signal.

- (1) The primary method of communication for environmental operations is radio.
- (2) Secondary communication is by messenger.

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Commander, JFECC

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ANNEX Q TO CJFECC ALASKAN ROAD OPORD 5250-03  
MEDICAL EVACUATION AND TREATMENT

1. SITUATION.

a. General. This annex provides the concept of operations for medical support for FY 03. Medical support is provided by the JFECC medical section with additional support provided by the Metlakatla Health Clinic, United States Coast Guard Clinic and Ketchikan General Hospital (KGH). Care above that provided by Ketchikan General will be coordinated through Alaskan Command to include transportation to military hospitals at Elmendorf AFB or FT Lewis, WA.

b. Limitations.

(1) Severe weather may restrict or delay medical evacuation from Annette Island to Ketchikan.

(2) Fixed medical facilities at Annette Island or Ketchikan will have limited resources concerning medical supply support, biomedical equipment maintenance, and specialty medical care.

(3) Service members with chronic medical or dental problems will not participate in this exercise.

2. MISSION. JFECC J1 coordinates for the provision of comprehensive medical coverage in support of elements participating in Operation Alaskan Road.

3. EXECUTION.

a. Concept of Medical Support. The JFECC plans medical support for base camp and construction operations and solicits participation of medical units to execute planned medical support. The JFECC J1 coordinates the provision of general and specialty medical services and response of emergency medical services to support Operation Alaskan Road.

b. Medical Support Services and Procedures.

(1) Patient Treatment and Hospitalization.

(a) Echelon I patient treatment is provided by combat medics / lifesavers and the base camp aid station. This treatment includes sick call and initial emergency medical treatment.

(b) Echelon II care is provided by Metlakatla Health Clinic and the U.S. Coast Guard Clinic. These clinics provide outpatient diagnostic services to the JFECC and limited pharmaceutical support.

(c) Echelon III care is provided by Ketchikan General Hospital (KGH). Specifically, KGH provides emergency medical services, general surgery, radiology, and CAT scan. The facility can stabilize cardiac patients, major burns, and head injuries and prepare patients for transport.

(d) Personnel requiring extended or higher echelon medical care will be regulated by the Theater Medical Center, Elmendorf AFB Medical Center. The 3<sup>rd</sup> Medical Group MEDEVAC section coordinates transport with KGH to move inpatients to a military facility.

(2) Evacuation.

(a) The JFECC medical section coordinates emergency evacuation. A 911 call will be placed to the Alaska State Police who will notify the evacuation assets. Helicopter evacuation is available through North Pacific Search and Rescue (NORPAC-SAR), Pond Reef Medevac Service and the USCG. Evacuation time to KGH using Pond Reef is 30 minutes. Landing Zones (LZ's) have been established at the base camp and at the Hemlock Bay maintenance facility and will be marked. Back up surface evacuation is provided by the USCG or JFECC C2 boat. (See TAB B to this appendix).

(b) Emergency dental services are available through the USCG Clinic.

(c) Non-emergency MEDEVAC will be accomplished by C2 boat.

(3) Preventive Medicine.

(a) Deploy with necessary field sanitation supplies (insect repellent, sunscreen, lip balm, soap). Keep field sites clean of garbage to prevent attracting animals. No additional vaccinations are required in addition to normal service standards.

(b) Rural Alaska has reported cases of Hepatitis A, Hepatitis B, Hepatitis C, and Tuberculosis. Several parasites capable of causing intestinal disorders and skin rashes are prevalent in lakes and streams. Do not drink from or swim in local ponds, streams, or estuaries.

(c) The Sexually Transmitted Disease rate in Ketchikan is high. Brief personnel on the dangers from STDs.

(4) Medical Regulating. KGH will coordinate with 3<sup>rd</sup> Medical Group if further evacuation is deemed necessary by the attending and accepting physician. The 3<sup>rd</sup> Medical Group will coordinate all MEDEVAC missions from Ketchikan.

c. Tasks to Subordinates.

(1) JFECC J1.

- (a) Coordinate with rotation units to ensure adequate medical coverage.
- (b) Assist the medical section with the conduct of medical evacuation.
- (c) Maintain copies of line of duty investigations for all personnel.
- (d) Conduct follow-on coordination with patients' home units to ensure that community medical organizations are paid for services provided.
- (e) Coordinate with duration staff members' home units or states regarding any required follow-on medical care.

(2) JFECC Medical NCOIC.

- (a) Task organize medical section to support base camp, road construction, and additional operations (timber cutting, survey crews) as required.
- (b) Ensure that ambulances are equipped with necessary supplies and that maintenance is performed as soon as required.
- (c) Direct MEDEVAC operations.
- (d) Ensure that the MEDEVAC radios are operational and coordinate with NORPAC SAR on frequencies and on establishing pick up locations.
- (e) Ensure that LZs are marked for day and night evacuation. Ensure that all medical personnel know MEDEVAC procedures and grid coordinates for LZs.
- (f) Coordinate with the JFECC Safety section for MEDEVAC training drills every two weeks.
- (g) Prepare training classes for the medical section every two weeks. Turn in by name roster and classes conducted to the JFECC Training Officer prior to rotation departure.
- (h) Supervise conduct of Combat Lifesaver classes for members of the duration staff and submit roster of personnel completing the course to the JFECC Training Officer for completion of certificates.
- (i) Prepare line of duty investigations for duration staff personnel and for rotation personnel as needed.

d. Coordinating Instructions.

- (1) Task organize with medics IAW the TDA.

- (2) Deploy with aid bags and combat lifesaver bags.
- (3) Ensure all deploying personnel meet component service medical and dental fitness requirements.
- (4) Report all injuries to the JFECC J1 immediately.
- (5) Complete line of duty investigations and provide the JFECC.

#### 4. SERVICE SUPPORT.

- a. Transportation. Transportation costs using civilian assets are paid by the service member's home unit or major command.
- b. Medical Costs. Payment for all medical costs incurred at civilian facilities are coordinated by the service member's home unit or major command thru TRICARE.

#### 5. REPORTS

- a. Report any injury to the J1 immediately. If 911 has already been called, the unit commander will follow up with the JFECC J1.
- b. Complete LODs for all injuries. Provide completed copies of all LODs to the JFECC J1, JFECC Medical Section, and the service member.**
- c. Ensure patient information is protected IAW the 1974 Privacy Act requirements.
- d. The JFECC J1 coordinates with civilian services to ensure that the bills are forwarded to the appropriate service components for payment. Notify the JTF Surgeon of all civil costs.

JERRY WEST  
LTC, EN, MOARNG  
Commander, JFECC

#### OFFICIAL:

#### Appendices:

- 1 Medical Facilities
- 2 MEDEVAC
- 3 Required Medical Equipment for Worksite
- 4 Rescue Equipment List
- 5 MEDEVAC Procedure Card
- 6 Health Care Cost Policy Paper

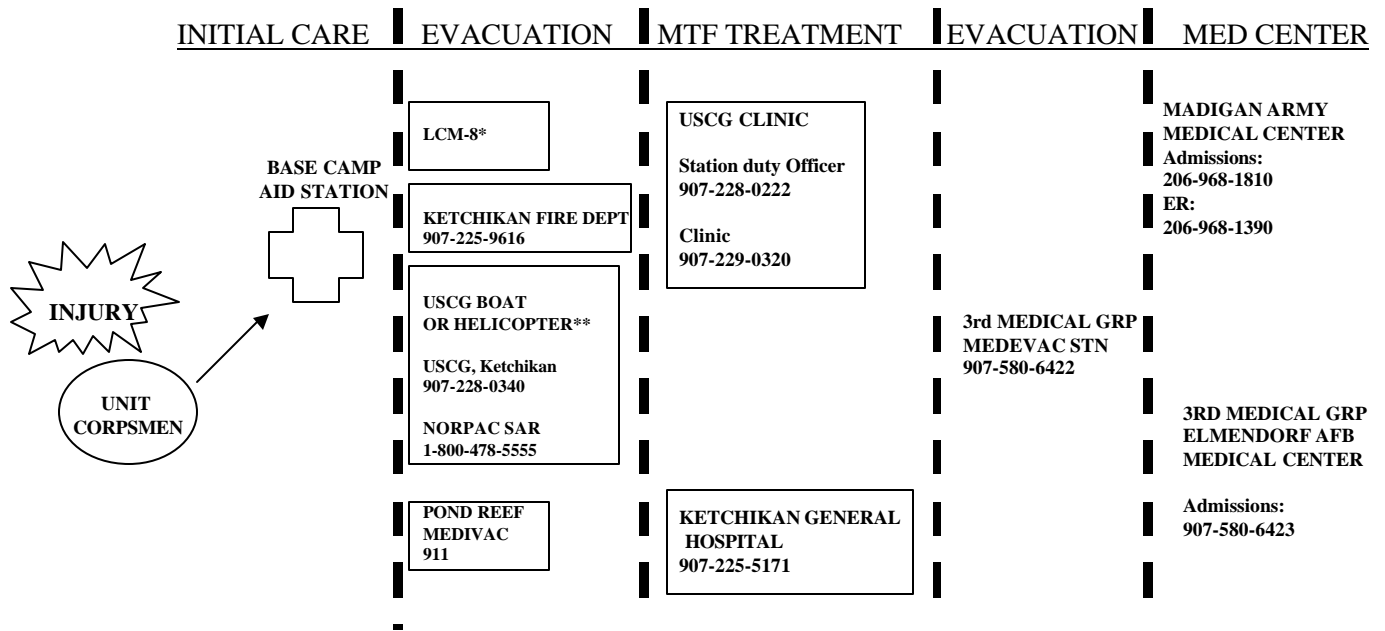
APPENDIX 1 TO ANNEX Q TO CJFECC ALASKAN ROAD OPORD 5250-03  
MEDICAL FACILITIES DIAGRAM



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APPENDIX 2 TO ANNEX Q TO CJFECC ALASKAN ROAD OPORD 5250-03  
MEDICAL EVACUATION DIAGRAM

## MEDICAL TREATMENT AND EVACUATION DIAGRAM OPERATION ALASKA ROAD



\* Unit must notify Ketchikan Fire Department or USCG Clinic to arrange for medical transportation from Ketchikan dock to clinic or hospital.

\*\* USCG Station, Ketchikan has 41' Utility Boat and can request USCG helicopter through NORPAC, SAR in Juneau

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APPENDIX 3 TO ANNEX Q TO CJFECC ALASKAN ROAD OPORD 5250-03  
REQUIRED MEDICAL EQUIPMENT FOR WORKSITES

- 10 4x4 eye sponges
- 3 eye pads
- 2 tourniquets
- 2 oral pharyngeal airways
- 2 6.5 yards roller gauze
- 4 liters LR IV solution
- 2 bottles NS irrigating solution
- 2 emergency blankets (wool)
- 4 cravats
- 6 betadine swabs
- 10 alcohol pads
- 20 Band-Aids
- 1 6"X3 yards ace bandages
- 1 4"X3 yards ace bandages
- 2 venous tourniquets
- 1 blood pressure cuff
- 1 stethoscope
- 1 trauma shears
- 4 IV set-up kits
- 2 water jell burn kits
- 2 wood splints
- 1 box latex gloves
- 5 pair sterile gloves
- 1 burn blanket
- 2 ammonia inhalants
- 2 oral airways
- 1 cervical collar

- 2 wire splints
- 1 oxygen canister with gauges, valves, and wrench
- 2 army litters
- 1 ambu bag
- 2 endotracheal tubes
- 4 O2 tubing sets w/masks
- 1 surgilube tube
- 1 laryngoscope
- 2 pneumatic leg splints
- 2 pneumatic arm splints
- 1 ankle air cast
- 1 waterless hand cleaner
- 1 jar Silvadene

HEADQUARTERS, JFECC ALASKAN ROAD  
KANSAS CITY ARMORY, MISSOURI 64129

APPENDIX 4 TO ANNEX Q TO CJFECC ALASKAN ROAD OPORD 5250-03  
RESCUE EQUIPMENT LIST

2	Ropes (static, 150' minimum)
10	“D” rings
2	Rappel harnesses
2	5' chains
2	Pair gloves
50	Feet 1” webbing
2	Rescue figure 8 descenders

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HEADQUARTERS, JFECC ALASKAN ROAD  
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APPENDIX 5 TO ANNEX Q TO CJFECC ALASKAN ROAD OPORD 5250-03  
MEDEVAC PROCEDURE CARD

**MEDEVAC PROCEDURE**

1. Stabilize patient.
2. Contact medical staff on channel (1) or by cellular phone. Medical will determine if injury is limb/life threatening or can be handled with a routine medical evacuation.
3. The shift officer (J1) or qualified medical personnel will telephone 911 or NORPAC SAR 1-800-478-5555 to obtain Medevac for members with life/limb threatening illness/injuries.
4. After stabilizing patient, the following information is required: Name, Rank, SSN, Blood type, allergies, type/extent of injury.
5. TYPE OF EVACUATION WILL BE DETERMINED BY QUALIFIED MEDICAL PERSONNEL ONLY
6. Routine evacuation will be by vehicle/boat; Patient to be evacuated from work site to BAS.
7. Emergency evacuation will be conducted by helicopter. Make contact with helicopter via VHF radio and give any required information requested by the pilot as per instructions from pilot  
Frequencies: Guard (emergency only) 121.5 (weather) 119.9, SAR 123.1, Flight Service 122.9.  
Prepare landing zone for either a landing or a basket Medevac.
8. Use available signaling devices in accordance with the directions from the pilot.

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APPENDIX 6 TO ANNEX Q TO CJFECC ALASKAN ROAD OPORD 5250-03  
HEALTH CARE COST POLICY PAPER

*HEALTHCARE FOR OPERATION ALASKA ROAD*

*WHO PAYS FOR WHAT?*

**FACT #1: The Innovative Readiness Training program does-not fund costs a Reserve Component unit would normally incur during training events.** Medical supplies, medical equipment, and commercially obtained medical care are costs a unit, or their higher command would normally consider & budget for when forecasting annual training expenses.

**FACT #2: Joint commands are not provided healthcare funds. Healthcare & associated costs remain the responsibility of the component owning the service member.** In Alaska, USAMEDDAC-AK & USARAK fund all healthcare & associated costs (i.e. TDY for appointments) for Active Component-Army personnel assigned to Alaska units. 3<sup>rd</sup> and 354<sup>th</sup> Medical Group does this for Active Component-Air Force personnel. The Military Medical Support Center (Great Lakes, IL) does this for Active Component-Navy & Marine Corps personnel assigned to US NAVAK. The Alaska National Guard does this for *its* Army, Air Force, and Naval guardsmen. The 9<sup>th</sup> RSC does this for *its* reservists in Alaska.

*TRICARE RULES (by category) FOR DETERMINING COSTS:*

**OUTPATIENT CARE**

1. **Active Component Member (Title 10) Assigned to an Active Component Unit:** The Active Service Component (Army, Navy, Air Force) pays all costs associated with outpatient transportation. The Service military MTF (Bassett Army Hospital, Elmendorf Medical Center) provides care or arranges for commercial care.
2. **Reserve Component Member on Active Duty over 30-days (Title 10 or 32).** The Reserve Component Command authorizing the service member to active duty pays all health costs. Services rendered by a military MTF are free. RC Commands pay all costs associated with outpatient transportation to the military MTF. SM *remains on* Active Duty until injuries incurred “in the line of duty” are healed or SM is processed through the Disability Evaluation System.
3. **Reserve Component Member on IDT/AT (less than 30-days) status (Title 10 or 32).** The Reserve Component Command authorizing the service member to active duty pays all health costs. Services rendered by the military MTF are free. RC commands pay all costs associated with outpatient transportation to the military MTF. Injured service member *is not retained on* Active Duty past the AT period. SM placed on equivalent of “disability roles”

for continued treatment & compensation for those injuries determined to be “in the line of duty” as determined by the appropriate Reserve Component authority.

## INPATIENT CARE

Definition: Inpatient care is the admission into a hospital for care. Also, for financial purposes, costs covered under the definition are: 1) inpatient/admission costs, 2) costs associated with transportation to the MTF’s emergency room & emergency room visit when it directly leads to a patient admission, and 3) costs associated with transportation to transfer the patient from one MTF to another.

NOTE: All Service members incur a \$8/day subsistence charge while admitted to a hospital. This is paid from the SMs subsistence allowance.

1. **Active Component Member (Title 10):** The Service Component military MTF (Bassett Army Hospital, Elmendorf Medical Center) is responsible for providing care for the SM. The MTF also provides care or arranges (& pays) for commercial care (to include transportation costs).
2. **Reserve Component Member on Active Duty over 30-days (Title 10 or 32).** The Reserve Component Command authorizing the service member to active duty pays all health costs. Services rendered by the military MTF are free. The Service Component MTF would arrange & pay for patient transfer from a civilian MTF to a military MTF as long as patient remains “admitted.” **Once the SM enters a military MTF, the military MTF incurs all future healthcare costs until the SM is discharged.** SM remains on Active Duty until injuries incurred “in the line of duty” are healed or SM is processed through the Disability Evaluation System.
3. **Reserve Component Member on IDT/AT (less than 30-days) status (Title 10 or 32).** The Reserve Component Command authorizing the service member to active duty pays all health costs. RC commands pay all costs associated with outpatient transportation to the military MTF. Services rendered by the military MTF are free. **Once the SM enters a military MTF, the military MTF incurs all future healthcare costs until the SM is discharged** Injured service member *is not retained on* Active Duty past the AT period. SM placed on equivalent of “disability roles” for continued treatment & compensation for those injuries determined to be “in the line of duty” as determined by the appropriate Reserve Component authority.

## DENTAL CARE COVERAGE

1. **Active Component Member (Title 10) Assigned to an Active Component Unit:** The service component (Army, Navy, Air Force) Dental Activity provides dental care to *the level necessary for readiness*. Commercial dental care cannot be obtained without approval of the service component supporting dental activity. If commercial care approved, the dental activity pays all costs associated with care provided, less costs associated with transporting the patient to the dentist.

2. **Reserve Component Member on Active Duty over 30-days (Title 10 or 32).** The Reserve Component command authorizing the service member to active duty pays all dental costs. Services rendered by a military dental clinic are free. A military dentist is not required to provide elective or comprehensive dental care. **Care that requires a prescribed treatment extending beyond the SM's active duty tour is not authorized.** Extension of Active Duty to receive treatment can only occur for "in the line of duty" injuries.
3. **Reserve Component Member on IDT/AT (less than 30-days) status (Title 10 or 32).** The Reserve Component command authorizing the service member to active duty pays all dental costs. Services rendered by a military dental clinic are free. Military dental care limited to treatment necessary to correct injuries incurred "in the line of duty" **(but only for the period of the SM's AT period)**. Injured service member is *not retained on* Active Duty past the AT period. SM placed on equivalent of "disability roles" for continued treatment & compensation for those injuries determined to be ("in the line of duty), as determined by the appropriate Reserve Component authority.

### **CARE THAT'S NEVER COVERED**

1. Injuries/illness or recurrences of such, that were incurred prior to entry on Active Duty.
2. Injuries/illness that were determined "not in the line of duty."

### **WHO BUY'S MEDICAL SUPPLIES/EQUIPMENT**

Medical Supplies are Class VIII, Material Category "C" of the Defense Logistics Agency System and Class 6500 in the Federal Supply System. **Units participating in Alaska Road should budget for, and provide the JFECC funds** for their Class VIII expenditures just as they would for Class I, Subsistence, or Class II, General Supplies.

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KANSAS CITY ARMORY, MISSOURI 64129

ANNEX S TO CJFECC ALASKAN ROAD OPORD 5250-03  
SAFETY

- References:
- a. DoD "Safety and Occupational Health Program" 19 Aug, 98
  - b. AR 385-10, "The Army Safety Program", 2 Feb 00
  - c. JFECC Safety Handbook
  - d. Construction SOP

1. SITUATION.

- a. This annex establishes policy and procedures for implementing a proactive Safety Program covering all aspects of Operation Alaskan Road (OAR).
- b. This annex applies to all personnel and units assigned, attached or under operational control (OPCON) to the JFECC. If subordinate units publish supplements to this annex, they will not conflict with the procedures outlined herein. A copy of each supplement will be furnished to this headquarters (ATTN:JFECC Safety Officer).
- c. Operation Alaskan Road is in an inherently environmentally dangerous environment. Strict adherence to several safety regulations and procedures are required to insure mission success.
  - (1) It is the goal of the Commander Joint Forces Engineer Component Command to provide valuable and interesting training for all units involved in Operation Alaskan Road. The first priority is SAFETY. It is the goal of the Commander to insure all personnel re-deploy in the same condition you arrived.
  - (2) Accidents happen and in this environment, they are inevitable. However, a common sense approach to the project and some knowledge about what to expect will prevent most injuries and accidents.
  - (3) The work environment is challenging and poses many risks. The most common types of injuries incurred because of operations involve slips, trips, and falls. The ground is uneven and rocky. When wet, footing becomes even more hazardous. Mounting and dismounting equipment, especially when wet, has led to several injuries. Personnel need to pay particular attention to using three points of contact at all times.

d. Policy.

- (1) All accidents are preventable.

- (2) A reduction of workforce accidents and monetary losses will provide increased efficiency of resources and training effectiveness.
- (3) The JFECC Staff will provide a safe and healthy environment at all times for all military personnel and others exposed to the operations and training activities.
- (4) All personnel under the operational control of the JFECC will comply with safety regulations, occupational and health standards, and other pertinent safety directives and orders.
- (5) Keep accidental losses to a minimum by training to and enforcing published standards.
- (6) Have risk management procedures applied to all OAR construction, support, and training activities.
- (7) Include and consider the performance of safety and occupational health responsibilities in all leader evaluation reports and performance appraisals.

2. MISSION. See Basic Plan

3. EXECUTION. A permanent full-time Safety Officer and NCO will be assigned to the JFECC to insure all safety requirements are adhered to and complied. All units will receive an initial safety brief upon arrival to Annette Island. All commanders and OIC's will receive a detailed Safety and Construction SOP. The Safety Officer and NCO conduct routine inspections of the construction site, base camp, maintenance facility, boats and Ketchikan Armory to insure all requirements are being met and to provide guidance as needed.

a. Coordinating instructions.

- (1) Each rotating construction unit will provide one Safety Officer and two NCOs to the JFECC staff and be assigned to work with the JFECC Safety Officer. It is imperative that rotating unit safety personnel be intimately familiar with the Operation Order, Construction SOP and Safety Handbook.
- (2) Verify that all rotational units' Safety Officers and NCOs down to duty sections and open construction sites have been trained, briefed on their duties, and granted sufficient authority and time to properly execute those duties.
- (3) Personnel from any one unit may be assigned in many different locations at any one time. Accountability of all unit personnel is mandatory. Use of the buddy system is required at all times.
- (4) Risk management assessments will be conducted daily on all aspects of the operation.

(5) Unit rotation Safety Officer and NCOs will be clearly identified (ie, special colored hard hats, vests).

(6) The risk management techniques used in the planning and execution of training will not exceed an acceptable level of risk for a non-combat situation.

(7) Select and enforce control measures for conducting all operations within the JTF Joint Area of Operations. Control measures should include issues of medical evacuation, emergency communications, fire fighting, critical personnel during on island operations, weather, etc.

(8) Personnel travelling by boat need to obey the instructions of the boat crew. The crew is responsible for the safe passage of personnel and accountable for personnel while on the boat.

(9) All accidents and injuries are to be reported to the JFECC Safety Officer NCO immediately.

(10) Opportunities for recreation are plentiful on Annette Island as well as in the City of Ketchikan. A common sense approach will insure your recreational time does not end in disaster.

(a) Use the buddy system at all times, both on the island and in town.

(b) Sign out and tell your supervisor where you are going and anticipated return time.

(c) Be prepared for inclement weather.

(d) Swimming is not allowed.

(e) Stay away from and look out for wildlife.

(f) All military personnel are expected to maintain military bearing at all times and represent the military in a professional and responsible manner.

b. All rotational unit commanders must make operational decisions based on full consideration of the mission safety, occupational health, and environmental impacts and the level of exposure or worst-case scenario.

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HEADQUARTERS, JFECC ALASKAN ROAD  
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ANNEX W TO CJFECC ALASKAN ROAD OPORD 5250-03  
WATERCRAFT OPERATIONS

References: a. AR 56-9, Surface Transportation, Watercraft, 30 Apr 88.

b. NAVEDTRA 43113.d, Amphibious Assault Boat Operations, July 98.

c. OPNAVINST 5100.19C, Navy Occupational Safety And Health (NAVOSH) Program Manual, 14 Jan 94.

d. OPNAVINST 5100.23E, Navy Occupational Safety And Health Program Manual, 15 Jan 99.

e. FM 55-501, Army Watercraft Safety Manual, 1 Dec 99.

f. FM 55-502, Army Watercraft Manual, 23 Dec 96.

g. JTF Alaskan Road Watercraft Standard Operations Procedures.

1. Situation

a. Friendly.

(1) United States Coast Guard, Ketchikan, provides support to the Joint Force Engineering Component Command (JFECC) and units, as coordinated with the Joint Task Force (JTF) staff.

(2) Alaska National Guard. Provides support to JFECC and units, as coordinated with JTF staff.

(3) Director for Logistics, Fort Richardson, Alaska. Provides support to JFECC and units, as coordinated with JTF staff.

b. Resource Availability. Three Landing Craft Mechanized (LCM8) vessels and three Command and Control (C2) vessels are assigned to the Joint Task Force. Due to possible limited local availability of trained personnel and resources, some vessel maintenance will have to be deferred until the work can be performed by civilian contractors.

c. Planning Factors. Three LCM8 vessels and three Command and Control (C2) vessels were obtained to support the operation.

(1) The Commander, Joint Forces Engineering Component Command (CJFECC) shall plan to utilize one LCM8 watercraft for mission accomplishment, one in stand-by and one scheduled for maintenance. When it becomes necessary with CJFECC approval, the

third vessel may be scheduled for limited missions to meet surge requirements and still accomplish required maintenance.

(2) Road Warrior II is the primary personnel transfer boat. Road Warrior I will be utilized as required to support the operation.

(3) The 21-foot open C2 boat, Road Warrior III will be utilized to transport boat crews from the causeway only.

2. Mission. The Commander, Joint Task Force (CJTF) Alaskan Road coordinates watercraft support through the JTF Watercraft Liaison Officer for the JFECC and subordinate. The JTF Watercraft SOP, published under separate cover, contains further guidance on operation of the JTF Watercraft.

3. Execution.

a. Concept of Watercraft Support. Watercraft operations are to be conducted in accordance with the JTF Watercraft SOP. CJTF Alaskan Road supports three phases of watercraft operations:

(1) Maintenance. The JTF Watercraft Liaison Officer will coordinate with the Joint Operations Center (JOC), 3<sup>rd</sup> Wing Contracting, various DoD organizations, civilian contractors, and the JFECC/J4 to provide maintenance for the watercraft assigned to the Joint Task Force.

(2) Winter Storage. The JTF/Watercraft Liaison Officer will coordinate with the Joint Operations Center (JOC), 3<sup>rd</sup> Wing Contracting, various DoD organizations, civilian contractors, and the JFECC/J4 for winterization and storage of the watercraft assigned to the Joint Task Force. Preparations for winter storage will begin no later than 1 July. Vessels will be transferred to the storage facility by watercraft personnel. A final post-season inspection will be conducted on vessels, after they are removed from the water.

(3) Watercraft Operations. The JFECC/J4, through the assigned Harbormaster will schedule missions to support the movement of equipment and personnel within the Joint Operations Area (JOA) while providing scheduled downtime for vessel maintenance. Arrival of watercraft personnel will precede watercraft operation by a minimum of two weeks. This time will be utilized to thoroughly inspect the vessels, inventory equipment, conduct crew familiarization training, and correct discrepancies requiring attention prior to operations.

b. Tasks. JFECC/XO. Will ensure vessels assigned to the JFECC are operated in accordance with the JTF Watercraft SOP. Specifically, shall ensure the watercraft personnel:

(1) Maintain daily vessel logs for each vessel assigned to the JTF, and submit it for review when requested.

(2) Review 5988e/2404's for each vessel assigned to the JTF.

(3) Submit electronic Boat Status Report to the JTF/JOC weekly with LOGSTAT.

4. Administration.

a. Organization.

(1) Harbor Master. The Harbormaster will serve as the Officer In Charge of the watercraft and all personnel assigned to the watercraft. He will operate the vessels assigned to the JFECC in accordance with the JTF Watercraft SOP.

(a) Is directly responsible to the JFECC/XO for the safe operation of the watercraft assigned to the JTF.

(b) Is responsible for scheduling the operations and maintenance on the watercraft.

(c) Is responsible for the conduct of the personnel assigned to the watercraft both on and off duty.

(d) Will develop a qualifications tracking program for all personnel assigned to the watercraft, and will ensure all personnel are qualified for the position they are assigned, in accordance with ref a, AR 56-9, ref b, NAVEDTRA 43113.d, or ref g, the JTF Watercraft SOP. He will check the qualifications of rotational personnel to ensure they are qualified prior to assigning missions.

(e) Will carefully review vessel tracks, and ensure they are properly plotted on charts, and entered into each GPS. He will ensure that all newly arriving personnel are fully briefed on operation of all navigation equipment, including the GPS, navigation hazards, and special considerations for tides, currents, utilization of ramps, and no wake zones in the JOA.

(f) Will ensure that daily and weekly reports are properly filled out and forwarded to the JFECC/XO.

(g) Will carefully review the daily boat reports and deadline any vessel that does not meet the minimum safe standards to sail. He will make recommendations to the JFECC Commander for limitations to be placed upon vessel operation if the Commander deems it necessary to operate the vessel in a deadlined status. Do not operate any vessel exceeding PMCS periodicity or that is NMC without the CJFECC's written authorization.

(h) Will review vessel logbooks for completion, and present them to the JFECC/XO if requested for review. He will download and review daily the GPS tracks of each vessel with the vessel coxswains to ensure adherence to plotted courses.

(i) Is responsible for the cleanliness of all JTF watercraft, watercraft equipment, and facilities designated as the responsibility of watercraft personnel.

(j) Will maintain a turnover log for subsequent Harbormasters.

(2) Marine Maintenance Chief. The Maintenance chief is responsible for the material condition of the watercraft assigned to the JTF.

(3) Coxswain. The coxswain is responsible for the safe navigation of his assigned vessel in accordance with the JTF Watercraft SOP at all times.

(4) Engineer. The vessel engineer is responsible for the proper operation of the equipment on the vessel in accordance with the JTF Watercraft SOP.

(5) Seaman. Seaman will be assigned to the vessels to carry out the routine work of the day.

5. Maintenance and Modification. The JTF/Watercraft Liaison Officer will coordinate any depot or intermediate level watercraft maintenance. The JFECC is authorized to use local repair and repair parts when economically advantageous and when SSA/supply system repair and transportation time frames do not meet CJFECC RDDs. Coordinate local repairs with the Watercraft Liaison Officer and the on-site CCO.

#### 6. Coordinating Instructions

(1) The CJFECC's number one priority is safety. Accordingly, all vessel operators will submit completed Form 5988e documenting Preventative Maintenance Checks and Services (PMCS) per US Army regulations. Do not operate any vessel exceeding PMCS periodicity or that is NMC without the CJFECC's written authorization.

(2) Complete scheduled vessel services in accordance with the JTF Watercraft SOP. Overdue services render equipment NMC. Do not operate NMC vehicles without the CJFECC's written authorization.

(3) The Unit Level Logistics System – Ground (ULLS-G), ULLS-S4, and SAMS will be utilized to track vessel services. Training will be given to the Marine Maintenance Chief on his responsibilities to adapt marine maintenance to this system.

(4) Neat and orderly maintenance of the JTF watercraft, landing area, causeway, and any facilities assigned watercraft responsibility promotes operational efficiency. Often JTF Watercraft is the first impression units, dignitaries and guests visiting the Joint Operating Area get. Accordingly, vessels, all equipment, facilities, and materiel required to operate the vessels will be clean, and neatly maintained.

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ANNEX Z TO JFECC ALASKAN ROAD OPORD 5250-03  
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